



# Invitation to the Annual General Meeting of Shareholders 2026

L.P.N. DEVELOPMENT PUBLIC COMPANY LIMITED

Friday, 10<sup>th</sup> April 2026 at 09.30 hours

Meeting : Electronic Meeting (E-Meeting)

Pursuant to the Emergency Decree on Electronic Meeting B.E. 2563 (2020)

Including other applicable laws and regulations.



QR Code for Pre-Registration

The Company will open Electronic Meeting system for shareholders' access from 7:30 hours on Friday 10<sup>th</sup> April 2026 and the Meeting will be conducted solely by electronic means (E-Meeting) and no physical meeting venue will be provided for shareholders.

The shareholders and proxies can submit the request form to attend the meeting via Electronic Meeting (E-Meeting)

The pre-registration system will be available from 08.30 hours on 31<sup>st</sup> March 2026 until the end of the meeting on 10<sup>th</sup> April 2026 via web browser : <https://app.inventech.co.tiviLPN327831R/4/homepe>

Or scan QR Code.

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**For more details, please contact:**

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**Investor Relations Department, Company Secretary Department**

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Email: IR@lpn.co.th, Companysecretary@lpn.co.th

**Subject: Invitation to the Annual General Meeting of Shareholders 2026**

**To: Shareholders of L.P.N. Development Public Company Limited**

12<sup>th</sup> March 2026

**Enclosed:**

1. The Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report), including the financial statements for the year ended 31 December 2025 in QR Code format
2. Profiles and credentials of the Individual Nominated for Election as Director
3. Qualifications of the Independent Director
4. Details of remuneration and annual reward of the Board of Directors and Sub-Committees
5. Profile of the auditors nominated for appointment as the Company's auditors for the year 2026
6. The Company's Articles of Association regarding the Shareholder's Meeting
7. AGM Voting Procedure, Vote Counting, and Voting Result Notification
8. Guidelines for attending the Shareholders' Meeting via Electronic Meeting (E-Meeting) and The User Manual via Inventech Connect System
9. Documents or Evidence of Shareholder or Shareholder representation eligible to attend the Meeting
10. Proxy authorization for the Annual General Meeting of Shareholders
  - 10.1 Proxy authorization for the Annual General Meeting of Shareholders 2026
  - 10.2 Proxy Form B for general shareholders and Proxy Form C for foreign institutional investors appointing a custodian in Thailand to hold and manage shares
  - 10.3 Name list and Information regarding the Independent Directors proposed by the Company to act as proxy holders for shareholders

The Board of Directors of L.P.N. Development Public Company Limited (the "Company") has resolved to convene **the Annual General Meeting of Shareholders on Friday 10<sup>th</sup> April 2026 at 9:30h. The meeting will be conducted via electronic** means in accordance with the criteria prescribed under the applicable laws governing electronic meetings. The Company provided minor shareholders with the opportunity to propose agenda items in advance through the Company's website for inclusion in the Annual General Meeting of Shareholders 2026, during the period from 1 September 2025 to 30 November 2025. However, no agenda items were proposed by any minor shareholder.

Accordingly, for the Annual General Meeting of Shareholders 2026, the Board of Directors has determined the meeting agenda, together with the Board's opinions, comprising a total of 7 agenda items as follows:

**Agenda 1 To Acknowledge the report of the Board of Directors on the performance of the Company in 2025**

**Background**

The Company has summarized its performance and significant changes that occurred during the year 2025 and the future operational plan as presented in the 2025 Annual Report. Details are set out in Attachment No. 1.

### Opinion of the Board of Directors

The Board of Directors deems it appropriate to propose the 2025 Annual Report, which summarizes the Company's performance and significant changes during the year 2025 and the future operational plan, for the shareholders' acknowledgment.

### Voting and Approval Requirements

As this agenda item is for acknowledgment, no voting is required.

## Agenda 2 To Consider and Approve the Financial Statements for the Year 2025 Ended 31 December 2025

### Background

The Company requests that the Meeting consider and approve the financial statements for the year 2025, comprising the Statement of Financial Position and the Statement of Comprehensive Income for the year ended 31 December 2025. Such financial statements have been audited and certified by the Company's auditor from DIA International Audit Co., Ltd., and have been adequately disclosed in the "Financial Statements" section of the 2025 Annual Registration Statement / Annual Report (Form 56-1 One Report). Details are set out in Attachment No. 1.

The key information can be summarized as follows:

### **Consolidated Financial Statements for the Year 2025**

Items		Company and Subsidiaries	The Company
• Total Assets	(Million THB)	23,705.08	20,793.42
• Total Liabilities	(Million THB)	12,011.90	9,664.13
• Shareholders' Equity	(Million THB)	11,693.18	11,129.29
• Revenue from Sales and Services	(Million THB)	6,717.26	3,519.76
• Total Revenue	(Million THB)	6,734.14	3,734.42
• Net Profit for the Year	(Million THB)	28.59	70.10
• Basic Earnings per Share	(THB per share)	0.02	0.05

### Opinion of the Board of Directors

The Board of Directors deems it appropriate to propose that the Meeting consider and approve the financial statements for the year 2025 ended 31 December 2025 which have been audited and duly certified by the auditor and have been reviewed and endorsed by the Audit Committee.

### Voting and Approval Requirements

Approval of this agenda item shall require a majority vote of the shareholders present at the Meeting and entitled to vote, casting their votes.

### **Agenda 3 To Consider and Approve the Allocation of Profit and the Annual Dividend Payment**

#### **Background**

The Company has a dividend payment policy of not less than 50 percent of the net profit based on the consolidated financial statements. Once the Board of Directors resolves to approve the annual dividend payment, such resolution must be proposed to the Annual General Meeting of Shareholders for approval, except in the case of an interim dividend payment, for which the Board of Directors is authorized to approve the payment and subsequently report to the shareholders at the next shareholders' meeting. Based on the Company's performance and overall financial position for the year 2025, the Company recorded a net profit of 28,592,342.17 THB (Twenty-Eight Million Five Hundred Ninety-Two Thousand Three Hundred Forty-Two and Seventeen Satang).

The Company therefore proposes to pay dividends based on the performance for the period from 1 January 2025 to 31 December 2025 and retained earnings, at the rate of 0.10 THB per share (Ten Satang), for a total of 1,454,198,768 ordinary shares (being the total number of issued shares without deduction of the treasury shares repurchased under the share repurchase programme which are not entitled to dividend payment)\*, representing 492.86% year ended 31 December 2025. Details are as follows:

- 1) The Company has paid an interim dividend for the operating results of the six-month period ended Q2/2025 at the rate of 0.05 THB (Five Satang) per share for 1,454,198,768 ordinary shares (after deducting 44,996,600 treasury shares repurchased under the share repurchase programme, the remaining 1,409,202,168 ordinary shares were entitled to receive dividends). The total interim dividend payment amounted to 70,460,108.40 THB (Seventy Million Four Hundred Sixty Thousand One Hundred Eight Baht and Forty Satang) and was paid on 11 September 2025.
- 2) The remaining dividend shall be paid to shareholders who are entitled to receive the annual dividend for 2025, as determined by the Record Date (RD), at the rate of 0.05 THB per share (Five Satang), for a total of 1,454,198,768 ordinary shares (being the total number of issued shares, without deduction of the treasury shares repurchased under the share repurchase programme, which are not entitled to dividend payment)\*. Individual shareholders shall be entitled to claim a tax credit in respect of the dividend payment, as the dividend is paid from profits subject to corporate income tax. The dividend tax credit shall be calculated as follows:
  - Dividend of 0.05 THB per share (Five Satang), paid from profits subject to corporate income tax at the rate of 20 percent. Accordingly, the dividend tax credit shall be calculated as the dividend amount multiplied by 20/80.

In this regard, the Company has fixed the Record Date (RD) to determine the shareholders entitled to attend the Meeting and to receive the dividend on 12 March 2026. The dividend payment date is scheduled for 6 May 2026. Please find below the comparative information on dividend payments for the previous year and the proposed year:

Item		2025	2026
1. Net Profit	(Million THB)	28.59	110.55
2. Number of Shares	(Million Shares)	1,454.20	1,454.20
3. Earnings per Share	(THB per Share)	0.02	0.08
4. Dividend per Share	(THB per Share)	0.10	0.10
4.1 Interim Dividend (First Half)	(THB per Share)	0.05	0.05
4.2 Additional Dividend (Second Half)	(THB per Share)	0.05	0.05
5. Total Dividend Payment	(Million THB)	140.92	145.42
6. Dividend Payout Ratio	(Percent)	492.86	125.00

**Note :** \* The share repurchase programme approved by the Board of Directors' Meeting No.1/2025 for 44,996,600 shares and the share repurchase program approved by the Board of Directors' Meeting No. 12/2025 that scheduled for the period from 5 January 2026 to 3 July 2026. As the Company has already fully appropriated the statutory reserve as required by law, no further allocation of net profit to the statutory reserve is required.

#### **Opinion of the Board of Directors**

The Board of Directors deems it appropriate to propose that the Meeting of Shareholders acknowledge the interim dividend payment and approve the annual dividend payment for the year 2025 at the rate of 0.10 THB (Ten Satang) per share, for a total of 1,454,198,768 ordinary shares (being the total number of issued shares without deduction of the treasury shares repurchased under the share repurchase program which are not entitled to dividend payment)\*. The Company has already paid an interim dividend at the rate of 0.05 THB (Five Satang) per share. Accordingly, the remaining dividend shall be paid to shareholders at the rate of 0.05 THB (Five Satang) per share, for a total of 1,454,198,768 ordinary shares (being the total number of issued shares without deduction of the treasury shares repurchased under the share repurchase programme which are not entitled to dividend payment)\*. The dividend shall be payable to shareholders whose names appear on the Record Date (RD) on 12 March 2026, and the dividend payment date is scheduled for 6 May 2026

In this regard, the proposed dividend payment rate is in accordance with the Company's dividend payment policy. However, such entitlement remains subject to approval by the Annual General Meeting of Shareholders.

#### **Voting and Approval Requirements**

Approval of this agenda item shall require a majority vote of the shareholders present at the Meeting and entitled to vote, casting their votes.

#### **Agenda 4 To Consider the Election of Directors in Replacement of Those Retiring by Rotation**

##### **Background**

In accordance with Section 71 of the Public Limited Companies Act B.E. 2535 (1992) and Article 11 of the Company's Articles of Association, at each Annual General Meeting of Shareholders, one-third of the total number of directors shall retire by rotation. If the number of directors is not divisible into three equal parts, the number of directors to retire shall be the closest to one-third.

Directors retiring by rotation are eligible for re-election. At the 2026 Annual General Meeting of Shareholders, 4 directors are required to retire by rotation as follows:

1. Mr. Amornsuk Noparumpa Independent Director
2. Ms. Daranee Chatphiriyaphan
3. Mrs. Yupa Techakraisri
4. Mr. Apichart Kasemkulsiri

Mr. Apichart Kasemkulsiri, an executive director whose employment contract is due to expire.

The Nomination, Remuneration, Corporate Governance and Sustainability Committee (excluding directors due to retire by rotation at the Annual General Meeting of Shareholders 2026) has conducted the nomination process in accordance with established procedures. The Committee has carefully considered and screened candidates possessing qualifications appropriate to the Company's business operations in various aspects, based on the Board Skill Matrix. Such considerations include educational background, experience, expertise aligned with the Company's business operations, leadership qualities, broad vision, and full compliance with the qualifications required by applicable laws and the Company's Articles of Association.

And unanimously resolved to propose to the Board of Directors' Meeting the reappointment of three existing directors who are due to retire by rotation at this meeting, namely Mr. Amornsuk Noparumpa, Ms. Daranee Chatphiriyaphan and Mrs. Yupa Techakraisri, to be reappointed as a director of the Company for another term and proposed Mr. Sombat Chanyutthagorn to be appointed as a director in place of Mr. Apichart Kasemkulsiri, as the four nominated candidates possess the knowledge, competence and experience beneficial to the Company's operations. Their qualifications are in accordance with the prescribed criteria, and they do not hold any position as director or executive in any business that may give rise to a conflict of interest with the Company. In this regard, Mr. Amornsuk Noparumpa, Ms. Daranee Chatphiriyaphan, and Mrs. Yupa Techakraisri are existing directors of the Company always performed their duties as members of the Board of Directors and its sub-committees with dedication and effectiveness. Details are set out in Attachment No.2

With respect to Mr. Amornsuk Noparumpa who serves as an Independent Director, he possesses all qualifications required for independent directors as prescribed by the Company, which are more stringent than the criteria set by the Capital Market Supervisory Board. Although he has served as an Independent Director for more than 9 years, throughout his tenure, he has consistently demonstrated independent judgement and expressed views free from the influence of management which has been highly beneficial to the Company's business operations.

#### **Opinion of the Board of Directors**

The Board of Directors, excluding directors having a conflict of interest, has jointly considered the matter and conducted a thorough individual assessment of each candidate in accordance with the prescribed nomination process. The Board is of the view that the proposed directors possess qualifications in compliance with the relevant rules and regulations and that their appointment will be in the best interests of the Company. Accordingly, The Board of Directors has resolved to endorse the proposal to nominate four persons for election as directors and independent directors of the Company, whereby nominees No. 1-3 are proposed for re-election for another term, and nominee No. 4 is proposed for election as a director in place of the director who is

due to retire by rotation at the 2026 Annual General Meeting of Shareholders. The names are as follows:

1. Mr. Amornsuk Noparumpa Independent Director
2. Ms. Daranee Chatphiriyaphan
3. Mrs. Yupa Techakraisri
4. Mr. Sombat Chanyutthagorn

In this regard, the Board of Directors has resolved to approve the proposal of the Nomination, Remuneration, Corporate Governance and Sustainability Committee, namely, Mr. Amornsuk Noparumpa, who serves as an Independent Director and possesses the qualifications of an independent director as required by relevant law and in full compliance with the Company's criteria for independent Director qualifications. He can perform his duties and express opinions independently. Details of the profiles and professional experiences of the four (4) nominees, as well as the qualifications of the Independent Director, are set out in Attachment No. 2 and 3 respectively.

#### **Voting and Approval Requirements for the Election of Directors**

Approval of this agenda item shall require a majority vote of the shareholders present at the Meeting and casting their votes.

#### **Agenda 5 To Consider and Approve the Remuneration of the Board of Directors and Sub-Committees for the Year 2026**

##### **Background**

The Company requests that the Meeting of Shareholders consider and determine the remuneration of directors for the year 2026. The Board of Directors, through the Nomination, Remuneration, Corporate Governance and Sustainability Committee, has considered the remuneration of the Board of Directors and the sub-committees for 2026, taking into account appropriateness, the Company's operating performance, alignment with prevailing market and industry conditions, the Company's business expansion and growth, as well as the scope of duties and responsibilities of the Board of Directors and the sub-committees, and principles of good corporate governance. Therefore, the Board of Directors deems it appropriate to approve the determination of the remuneration of the Board of Directors and the sub-committees for the year 2026. The details are as follows:

##### **1. Monetary Remuneration, comprising:**

###### **1.1 Directors' Reward**

The Nomination, Remuneration, Corporate Governance and Sustainability Committee has considered the directors' reward for the performance of the year 2025 in the amount of 1,135,260.78 THB (One Million One Hundred Thirty-five Thousand Two Hundred Sixty Seventy-Eight Satang). The allocation of such reward shall be determined by the Board of Directors at an appropriate amount and apportioned among themselves as deemed appropriate.

The directors' reward for the performance of the year 2025 has been determined based on the rate of change in the total dividend amount paid to shareholders.

## 1.2 Monthly Remuneration

The Nomination, Remuneration, Corporate Governance and Sustainability Committee has considered the remuneration of the Board of Directors and the sub-committees for the year 2026 and has proposed to the Board of Directors that the Meeting approve the directors' remuneration for 2026 at the same rate as that of 2025. Details are as follows:

Remuneration Component	Remuneration (THB/Month)		Directors' Reward for Performance Year 2025 (Payable in 2026)	Directors' Reward for Performance Year 2024 (Payable in 2025)
	2026 (Proposed Year) (THB/Month)	Compared with 2025 (THB/Month)		
<b>1. Remuneration of the Board of Directors</b>				
- Chairman of the Board of Directors	60,000	60,000		
- Vice Chairman of the Board of Directors	30,000	30,000		
- Director (per person)	25,000	25,000		
<b>2. Remuneration of the Audit Committee</b>				
- Chairman of the Audit Committee	45,000	45,000	Amount equivalent to the directors' gratuity for the performance year 2024 (payable in 2025).	Decreased by 23.08 percent from the directors' reward for the performance year 2023 (payable in 2024).
- Audit Committee Member (per person)	35,000	35,000		
<b>3. Remuneration of the Nomination, Remuneration, Corporate Governance and Sustainability Committee</b>				
- Chairman of the Nomination, Remuneration, Corporate Governance and Sustainability Committee	7,500	7,500		
- Committee Member of the Nomination, Remuneration, Corporate Governance and Sustainability Committee (per person)	5,000	5,000		
			<b>Total 1,135,260.78</b> THB/Year	<b>Total 1,135,260.78</b> THB/Year

### Notes:

1. Monthly remuneration shall be calculated on a pro rata basis according to the period of service in office.
2. Directors who are employees or staff members of the Company shall not receive remuneration in their capacity as directors of the Company.

## 2. Non-Monetary Remuneration

Health insurance and annual medical check-up benefits. Details are set out in Attachment No. 4.

### Opinion of the Board of Directors

The Board of Directors, through the Nomination, Remuneration, Corporate Governance and Sustainability Committee, has carefully considered and reviewed the matter and deems it appropriate to propose that the Meeting approve the directors' reward for the performance year 2025, the remuneration of the Board of Directors and the sub-committees for the year 2026, as well as the non-monetary remuneration, in accordance with the proposal of the Nomination, Remuneration, Corporate Governance and Sustainability Committee.

### Voting and Approval Requirements

Approval of this agenda item shall require a vote of not less than two-thirds of the total number of votes of the shareholders present at the Meeting.

## Agenda 6 To Consider and Approve the Appointment of the Auditor and the Determination of the Audit Fee for the Year 2026

### Background

The Audit Committee has conducted the selection process for the external auditor for the year 2026 in accordance with the prescribed procedures and has proposed to the Board of Directors for consideration, in order to seek approval from the Meeting, the appointment of DIA International Audit Co., Ltd. ("DIA International Audit") as the auditor of the Company and its subsidiaries for the year 2026. The subsidiaries comprise LPP Property Management Co., Ltd., LPS Project Management Co., Ltd., Pornsanti Co., Ltd., LPC Social Enterprise Co., Ltd., LWS Wisdom and Solutions Co., Ltd., Dolsiri Development Co., Ltd., PW Group Engineering Co., Ltd., and LSS Solutions Security Guard Co., Ltd. DIA International Audit has demonstrated independence and has consistently provided useful recommendations to the Company. The firm has no relationship or conflict of interest with the Company, its subsidiaries, management, major shareholders, or related persons. It maintains independence in auditing and expressing opinions on the financial statements of the Company and its subsidiaries. It is proposed that one of the following auditors be appointed:

List of Proposed Auditors	Certified Public Accountant (CPA) Registration No.
1. Mrs. Suwimol Krittayakian	2982
2. Mr. Nopparuek Pitsanuwong	7764
3. Ms. Somjintana Polhiranrat	5599
4. Ms. Supaporn Mungchit	8125

The qualifications of the above 4 (four) auditors are in accordance with the notice of the Securities and Exchange Commission. The profiles of the auditors are set out in the Attachment No. 5

In this regard, “DIA International Audit Co., Ltd.” and the four auditors whose names are proposed above are not directors or employees of the Company, do not hold any positions in the Company and do not provide any other professional services to the Company.

In this regard, the Audit Committee has considered and proposed the audit fee for the Company for the year 2026 in the amount of 1,830,000 THB (One Million Eight Hundred Thirty Thousand Baht Only).

#### Audit Fee History

Accounting Year	2026	2025	2024
Company	DIA	DIA	DIA
Auditors	Mrs. Suwimol Krittayakian and/or Mr. Nopparuek Pitsanuwong and/or Ms. Somjintana Polhiranrat and/or Ms. Supaporn Mungchit	Mr. Nopparuek Pitsanuwong and/or Ms. Somjintana Polhiranrat and/or Ms. Supaporn Mungchit and/or Mr. Jumpot Prairattanakorn	Mr. Nopparuek Pitsanuwong and/or Ms. Somjintana Polhiranrat and/or Ms. Supaporn Mungchit and/or Mr. Jumpot Prairattanakorn
Fee for Audit Services	1,830,000 THB	1,830,000 THB	1,830,000 THB
Information Technology System Audit Fee	Included in the Audit Fee	Included in the Audit Fee	Included in the Audit Fee
Fee for Non-Audit Services	n/a	n/a	n/a
Relationship or connection with the Company and related persons	n/a	n/a	n/a

#### Opinions of the Board of Directors

The Board of Directors would like to propose to the Annual General Meeting of Shareholders to appoint one of the following auditors from DIA International Audit as the auditor of the Company and subsidiary companies:

List of Proposed Auditors	Certified Public Accountant (CPA) Registration No.
1. Mrs. Suwimol Krittayakian	2982
2. Mr. Nopparuek Pitsanuwong	7764
3. Ms. Somjintana Polhiranrat	5599
4. Ms. Supaporn Mungchit	8125

In case that the above auditors are unable to perform their duties, D.I.A. International Auditing is to nominate other auditors from the company to audit and comment on the financial statements of the Company and subsidiary companies in place of the above auditors. The audit fee for L.P.N. Development Public Company Limited in 2026 is 1,830,000 THB (One Million Eight Hundred Thirty Thousand Baht Only) as proposed by the Audit Committee.

In 2026, Mrs. Suwimol Krittayakian, Mr. Nopparuek Pitsanuwong, Ms. Somjintana Polhiranrat and Ms. Supaporn Mungchit will be proposed as the auditors of the subsidiary companies i.e LPP Property Management Co., Ltd., LPS Project Management Co., Ltd., Pornsanti Co., Ltd., LPC Social Enterprise Co., Ltd., LWS Wisdom and Solutions Co., Ltd., Dolsiri Development Co., Ltd., PW Group Engineering Co., Ltd., and LSS Solutions Security Guard Co., Ltd. Although the above auditors are providing the service to both the Company and subsidiary companies at the same time, the Board of Directors believes that they will be able to prepare the financial statements of the Company and subsidiary companies in a timely manner as the audit schedule of the Company and subsidiary companies will be planned out in advance.

#### **Voting and Approval Requirements**

Approval of this agenda item shall require a majority vote of the shareholders present at the Meeting and entitled to vote, casting their votes.

#### **Agenda 7** To consider any other business (if any)

The Company hereby invites all shareholders to attend the Annual General Meeting of Shareholders 2026 via electronic means (E-Meeting), which will be conducted via electronic means, on the date and at the time specified above via electronic means only (the Company will not arrange a physical meeting venue). Shareholders and proxies are requested to study guidelines for attending the Meeting via electronic means (E-Meeting) and the User Manual for using via Inventech Connect system, the details of which are set out in Attachment No. 8

In the event that a shareholder is unable to attend the electronic meeting, he or she may appoint an Independent Director of the Company as proxy to attend the Meeting and vote on his or her behalf. In such case, please submit Proxy Form B (details are set out in Attachment No. 10.2) to the Company together with the supporting documents required for the appointment of proxy, as specified in the Procedures and Supporting Documents for Attending the Meeting via Electronic Means (E-Meeting). The names and profiles of the Independent Directors proposed by the Company to serve as proxy holders, the details of which are set out in Attachment No.10.3

In order to ensure that the Annual General Meeting of Shareholders 2026 conducted via electronic means proceeds in an orderly and efficient manner, shareholders are kindly requested to study guidelines for attending the Meeting via electronic means (E-Meeting) and the User Manual for using via Inventech Connect system” The Company will conduct the Meeting in accordance with the Company’s Articles of Association relating to shareholders’ meetings, the details of which are set out in Attachment No. 6

The Company has provided shareholders who are entitled to attend the Meeting with the opportunity to submit comments or questions in advance regarding the agenda items of the 2026 Annual General Meeting of Shareholders from 12 March 2026 to 3 April 2026. Shareholders may submit their comments or questions via email to: IR@lpn.co.th or Companysecretary@lpn.co.th. The Company will compile all comments and questions and present them to the Board of Directors for consideration and response at the Annual General Meeting of Shareholders.

Please kindly be informed accordingly. Shareholders are hereby invited to attend the Meeting via electronic means on the date and at the time specified above. The Electronic Meeting (E-Meeting) system will be accessible on 10 April 2026 from 7:30h. (two hours prior to the commencement of the Meeting). Shareholders or proxies who wish to attend the Meeting may register their intention to participate in the E-Meeting in order to obtain a Username and Password for use on the Meeting date. Registration will be available from 31 March 2026 at 8:30h. onwards until the Meeting is concluded.

Sincerely yours,



Miss Daranee Chatphiriyaphan  
Chief Executive Officer  
By Resolution of the Board of Directors

- Notes:**
1. Shareholders may access the Invitation Letter to the 2026 Annual General Meeting of Shareholders and the supporting documents on the Company's website at [www.lpn.co.th](http://www.lpn.co.th). The Company has published the Invitation Letter to the 2026 Annual General Meeting of Shareholders, together with the supporting documents and proxy forms on the Company's website at <https://lpn-th.listedcompany.com/notice.html> under the heading "Information for Shareholders" and the sub-heading "Invitation to Shareholders' Meeting" since 12 March 2026.
  2. The Company has published the 2025 Annual Registration Statement / Annual Report (Form 56-1 One Report) on the Company's website at <https://lpn-th.listedcompany.com/financials.html> under the heading "Financial Information" and the sub-heading "Annual Report (Form 56-1 One Report)" since 12 March 2026. Alternatively, shareholders may access the 2025 Annual Registration Statement / Annual Report (Form 56-1 One Report) via the QR Code provided in [Attachment No. 1](#).
  3. Shareholders who wish to obtain a copy of the Annual Registration Statement 2025/ Annual Report (Form 56-1 One Report) or Proxy may submit their request via email to: IR@lpn.co.th or [Companysecretary@lpn.co.th](mailto:Companysecretary@lpn.co.th). Upon receipt of such request, the Company will arrange for the document to be delivered accordingly.

**Investor Relations Department / Company Secretary Office**

Telephone: (02) 285-5011-6 Ext. 153, 142, 143, 670

Email: IR@lpn.co.th or Companysecretary@lpn.co.th

L.P.N. Development Public Company Limited (the “Company”) recognizes and places great importance on the protection of shareholders’ personal data. Accordingly, the Company has established a Personal Data Protection Policy to inform and explain its policies regarding the collection, use, and disclosure of personal data in compliance with the Personal Data Protection Act B.E. 2562 (2019). The Policy is available on the Company’s website at [www.lpn.co.th](http://www.lpn.co.th) or may be accessed by scanning the QR Code provided below. The Company hereby confirms that it will collect, use, disclose, and retain shareholders’ personal data strictly as necessary and in compliance with applicable laws.

In the event that a shareholder appoints a proxy to attend the Meeting on his or her behalf, the shareholder is requested to inform the proxy of the aforementioned Personal Data Protection Policy.



QR Code for the Shareholders’ Privacy Notice