



Invitation to the Annual General Meeting of Shareholders 2026

L.P.N. DEVELOPMENT PUBLIC COMPANY LIMITED

Friday, 10th April 2026 at 09.30 hours

Meeting : Electronic Meeting (E-Meeting)

Pursuant to the Emergency Decree on Electronic Meeting B.E. 2563 (2020)

Including other applicable laws and regulations.



QR Code for Pre-Registration

The Company will open Electronic Meeting system for shareholders' access from 7:30 hours on Friday 10th April 2026 and the Meeting will be conducted solely by electronic means (E-Meeting) and no physical meeting venue will be provided for shareholders.

The shareholders and proxies can submit the request form to attend the meeting via Electronic Meeting (E-Meeting)

The pre-registration system will be available from 08.30 hours on 31st March 2026 until the end of the meeting on 10th April 2026 via web browser : <https://app.inventech.co.tiviLPN327831R/4/homepe>

Or scan QR Code.

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For more details, please contact:

Investor Relations Department, Company Secretary Department

Telephone: +662 - 285 - 5011 - 6 Ext. 153, 142, 143, 670

Email: IR@lpn.co.th, Companysecretary@lpn.co.th

Subject: Invitation to the Annual General Meeting of Shareholders 2026

To: Shareholders of L.P.N. Development Public Company Limited

12th March 2026

Enclosed:

1. The Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report), including the financial statements for the year ended 31 December 2025 in QR Code format
2. Profiles and credentials of the Individual Nominated for Election as Director
3. Qualifications of the Independent Director
4. Details of remuneration and annual reward of the Board of Directors and Sub-Committees
5. Profile of the auditors nominated for appointment as the Company's auditors for the year 2026
6. The Company's Articles of Association regarding the Shareholder's Meeting
7. AGM Voting Procedure, Vote Counting, and Voting Result Notification
8. Guidelines for attending the Shareholders' Meeting via Electronic Meeting (E-Meeting) and The User Manual via Inventech Connect System
9. Documents or Evidence of Shareholder or Shareholder representation eligible to attend the Meeting
10. Proxy authorization for the Annual General Meeting of Shareholders
 - 10.1 Proxy authorization for the Annual General Meeting of Shareholders 2026
 - 10.2 Proxy Form B for general shareholders and Proxy Form C for foreign institutional investors appointing a custodian in Thailand to hold and manage shares
 - 10.3 Name list and Information regarding the Independent Directors proposed by the Company to act as proxy holders for shareholders

The Board of Directors of L.P.N. Development Public Company Limited (the "Company") has resolved to convene **the Annual General Meeting of Shareholders on Friday 10th April 2026 at 9:30h. The meeting will be conducted via electronic** means in accordance with the criteria prescribed under the applicable laws governing electronic meetings. The Company provided minor shareholders with the opportunity to propose agenda items in advance through the Company's website for inclusion in the Annual General Meeting of Shareholders 2026, during the period from 1 September 2025 to 30 November 2025. However, no agenda items were proposed by any minor shareholder.

Accordingly, for the Annual General Meeting of Shareholders 2026, the Board of Directors has determined the meeting agenda, together with the Board's opinions, comprising a total of 7 agenda items as follows:

Agenda 1 To Acknowledge the report of the Board of Directors on the performance of the Company in 2025

Background

The Company has summarized its performance and significant changes that occurred during the year 2025 and the future operational plan as presented in the 2025 Annual Report. Details are set out in Attachment No. 1.

Opinion of the Board of Directors

The Board of Directors deems it appropriate to propose the 2025 Annual Report, which summarizes the Company's performance and significant changes during the year 2025 and the future operational plan, for the shareholders' acknowledgment.

Voting and Approval Requirements

As this agenda item is for acknowledgment, no voting is required.

Agenda 2 To Consider and Approve the Financial Statements for the Year 2025 Ended 31 December 2025

Background

The Company requests that the Meeting consider and approve the financial statements for the year 2025, comprising the Statement of Financial Position and the Statement of Comprehensive Income for the year ended 31 December 2025. Such financial statements have been audited and certified by the Company's auditor from DIA International Audit Co., Ltd., and have been adequately disclosed in the "Financial Statements" section of the 2025 Annual Registration Statement / Annual Report (Form 56-1 One Report). Details are set out in Attachment No. 1.

The key information can be summarized as follows:

Consolidated Financial Statements for the Year 2025

Items	Company and Subsidiaries	The Company
• Total Assets (Million THB)	23,705.08	20,793.42
• Total Liabilities (Million THB)	12,011.90	9,664.13
• Shareholders' Equity (Million THB)	11,693.18	11,129.29
• Revenue from Sales and Services (Million THB)	6,717.26	3,519.76
• Total Revenue (Million THB)	6,734.14	3,734.42
• Net Profit for the Year (Million THB)	28.59	70.10
• Basic Earnings per Share (THB per share)	0.02	0.05

Opinion of the Board of Directors

The Board of Directors deems it appropriate to propose that the Meeting consider and approve the financial statements for the year 2025 ended 31 December 2025 which have been audited and duly certified by the auditor and have been reviewed and endorsed by the Audit Committee.

Voting and Approval Requirements

Approval of this agenda item shall require a majority vote of the shareholders present at the Meeting and entitled to vote, casting their votes.

Agenda 3 To Consider and Approve the Allocation of Profit and the Annual Dividend Payment

Background

The Company has a dividend payment policy of not less than 50 percent of the net profit based on the consolidated financial statements. Once the Board of Directors resolves to approve the annual dividend payment, such resolution must be proposed to the Annual General Meeting of Shareholders for approval, except in the case of an interim dividend payment, for which the Board of Directors is authorized to approve the payment and subsequently report to the shareholders at the next shareholders' meeting. Based on the Company's performance and overall financial position for the year 2025, the Company recorded a net profit of 28,592,342.17 THB (Twenty-Eight Million Five Hundred Ninety-Two Thousand Three Hundred Forty-Two and Seventeen Satang).

The Company therefore proposes to pay dividends based on the performance for the period from 1 January 2025 to 31 December 2025 and retained earnings, at the rate of 0.10 THB per share (Ten Satang), for a total of 1,454,198,768 ordinary shares (being the total number of issued shares without deduction of the treasury shares repurchased under the share repurchase programme which are not entitled to dividend payment)*, representing 492.86% year ended 31 December 2025. Details are as follows:

- 1) The Company has paid an interim dividend for the operating results of the six-month period ended Q2/2025 at the rate of 0.05 THB (Five Satang) per share for 1,454,198,768 ordinary shares (after deducting 44,996,600 treasury shares repurchased under the share repurchase programme, the remaining 1,409,202,168 ordinary shares were entitled to receive dividends). The total interim dividend payment amounted to 70,460,108.40 THB (Seventy Million Four Hundred Sixty Thousand One Hundred Eight Baht and Forty Satang) and was paid on 11 September 2025.
- 2) The remaining dividend shall be paid to shareholders who are entitled to receive the annual dividend for 2025, as determined by the Record Date (RD), at the rate of 0.05 THB per share (Five Satang), for a total of 1,454,198,768 ordinary shares (being the total number of issued shares, without deduction of the treasury shares repurchased under the share repurchase programme, which are not entitled to dividend payment)*. Individual shareholders shall be entitled to claim a tax credit in respect of the dividend payment, as the dividend is paid from profits subject to corporate income tax. The dividend tax credit shall be calculated as follows:
 - Dividend of 0.05 THB per share (Five Satang), paid from profits subject to corporate income tax at the rate of 20 percent. Accordingly, the dividend tax credit shall be calculated as the dividend amount multiplied by 20/80.

In this regard, the Company has fixed the Record Date (RD) to determine the shareholders entitled to attend the Meeting and to receive the dividend on 12 March 2026. The dividend payment date is scheduled for 6 May 2026. Please find below the comparative information on dividend payments for the previous year and the proposed year:

Item		2025	2026
1. Net Profit	(Million THB)	28.59	110.55
2. Number of Shares	(Million Shares)	1,454.20	1,454.20
3. Earnings per Share	(THB per Share)	0.02	0.08
4. Dividend per Share	(THB per Share)	0.10	0.10
4.1 Interim Dividend (First Half)	(THB per Share)	0.05	0.05
4.2 Additional Dividend (Second Half)	(THB per Share)	0.05	0.05
5. Total Dividend Payment	(Million THB)	140.92	145.42
6. Dividend Payout Ratio	(Percent)	492.86	125.00

Note : * The share repurchase programme approved by the Board of Directors' Meeting No.1/2025 for 44,996,600 shares and the share repurchase program approved by the Board of Directors' Meeting No. 12/2025 that scheduled for the period from 5 January 2026 to 3 July 2026. As the Company has already fully appropriated the statutory reserve as required by law, no further allocation of net profit to the statutory reserve is required.

Opinion of the Board of Directors

The Board of Directors deems it appropriate to propose that the Meeting of Shareholders acknowledge the interim dividend payment and approve the annual dividend payment for the year 2025 at the rate of 0.10 THB (Ten Satang) per share, for a total of 1,454,198,768 ordinary shares (being the total number of issued shares without deduction of the treasury shares repurchased under the share repurchase program which are not entitled to dividend payment)*. The Company has already paid an interim dividend at the rate of 0.05 THB (Five Satang) per share. Accordingly, the remaining dividend shall be paid to shareholders at the rate of 0.05 THB (Five Satang) per share, for a total of 1,454,198,768 ordinary shares (being the total number of issued shares without deduction of the treasury shares repurchased under the share repurchase programme which are not entitled to dividend payment)*. The dividend shall be payable to shareholders whose names appear on the Record Date (RD) on 12 March 2026, and the dividend payment date is scheduled for 6 May 2026

In this regard, the proposed dividend payment rate is in accordance with the Company's dividend payment policy. However, such entitlement remains subject to approval by the Annual General Meeting of Shareholders.

Voting and Approval Requirements

Approval of this agenda item shall require a majority vote of the shareholders present at the Meeting and entitled to vote, casting their votes.

Agenda 4 To Consider the Election of Directors in Replacement of Those Retiring by Rotation

Background

In accordance with Section 71 of the Public Limited Companies Act B.E. 2535 (1992) and Article 11 of the Company's Articles of Association, at each Annual General Meeting of Shareholders, one-third of the total number of directors shall retire by rotation. If the number of directors is not divisible into three equal parts, the number of directors to retire shall be the closest to one-third.

Directors retiring by rotation are eligible for re-election. At the 2026 Annual General Meeting of Shareholders, 4 directors are required to retire by rotation as follows:

1. Mr. Amornsuk Noparumpa Independent Director
2. Ms. Daranee Chatphiriyaphan
3. Mrs. Yupa Techakraisri
4. Mr. Apichart Kasemkulsiri

Mr. Apichart Kasemkulsiri, an executive director whose employment contract is due to expire.

The Nomination, Remuneration, Corporate Governance and Sustainability Committee (excluding directors due to retire by rotation at the Annual General Meeting of Shareholders 2026) has conducted the nomination process in accordance with established procedures. The Committee has carefully considered and screened candidates possessing qualifications appropriate to the Company's business operations in various aspects, based on the Board Skill Matrix. Such considerations include educational background, experience, expertise aligned with the Company's business operations, leadership qualities, broad vision, and full compliance with the qualifications required by applicable laws and the Company's Articles of Association.

And unanimously resolved to propose to the Board of Directors' Meeting the reappointment of three existing directors who are due to retire by rotation at this meeting, namely Mr. Amornsuk Noparumpa, Ms. Daranee Chatphiriyaphan and Mrs. Yupa Techakraisri, to be reappointed as a director of the Company for another term and proposed Mr. Sombat Chanyutthagorn to be appointed as a director in place of Mr. Apichart Kasemkulsiri, as the four nominated candidates possess the knowledge, competence and experience beneficial to the Company's operations. Their qualifications are in accordance with the prescribed criteria, and they do not hold any position as director or executive in any business that may give rise to a conflict of interest with the Company. In this regard, Mr. Amornsuk Noparumpa, Ms. Daranee Chatphiriyaphan, and Mrs. Yupa Techakraisri are existing directors of the Company always performed their duties as members of the Board of Directors and its sub-committees with dedication and effectiveness. Details are set out in Attachment No.2

With respect to Mr. Amornsuk Noparumpa who serves as an Independent Director, he possesses all qualifications required for independent directors as prescribed by the Company, which are more stringent than the criteria set by the Capital Market Supervisory Board. Although he has served as an Independent Director for more than 9 years, throughout his tenure, he has consistently demonstrated independent judgement and expressed views free from the influence of management which has been highly beneficial to the Company's business operations.

Opinion of the Board of Directors

The Board of Directors, excluding directors having a conflict of interest, has jointly considered the matter and conducted a thorough individual assessment of each candidate in accordance with the prescribed nomination process. The Board is of the view that the proposed directors possess qualifications in compliance with the relevant rules and regulations and that their appointment will be in the best interests of the Company. Accordingly, The Board of Directors has resolved to endorse the proposal to nominate four persons for election as directors and independent directors of the Company, whereby nominees No. 1-3 are proposed for re-election for another term, and nominee No. 4 is proposed for election as a director in place of the director who is

due to retire by rotation at the 2026 Annual General Meeting of Shareholders. The names are as follows:

1. Mr. Amornsuk Noparumpa Independent Director
2. Ms. Daranee Chatphiriyaphan
3. Mrs. Yupa Techakraisri
4. Mr. Sombat Chanyutthagorn

In this regard, the Board of Directors has resolved to approve the proposal of the Nomination, Remuneration, Corporate Governance and Sustainability Committee, namely, Mr. Amornsuk Noparumpa, who serves as an Independent Director and possesses the qualifications of an independent director as required by relevant law and in full compliance with the Company's criteria for independent Director qualifications. He can perform his duties and express opinions independently. Details of the profiles and professional experiences of the four (4) nominees, as well as the qualifications of the Independent Director, are set out in Attachment No. 2 and 3 respectively.

Voting and Approval Requirements for the Election of Directors

Approval of this agenda item shall require a majority vote of the shareholders present at the Meeting and casting their votes.

Agenda 5 To Consider and Approve the Remuneration of the Board of Directors and Sub-Committees for the Year 2026

Background

The Company requests that the Meeting of Shareholders consider and determine the remuneration of directors for the year 2026. The Board of Directors, through the Nomination, Remuneration, Corporate Governance and Sustainability Committee, has considered the remuneration of the Board of Directors and the sub-committees for 2026, taking into account appropriateness, the Company's operating performance, alignment with prevailing market and industry conditions, the Company's business expansion and growth, as well as the scope of duties and responsibilities of the Board of Directors and the sub-committees, and principles of good corporate governance. Therefore, the Board of Directors deems it appropriate to approve the determination of the remuneration of the Board of Directors and the sub-committees for the year 2026. The details are as follows:

1. Monetary Remuneration, comprising:

1.1 Directors' Reward

The Nomination, Remuneration, Corporate Governance and Sustainability Committee has considered the directors' reward for the performance of the year 2025 in the amount of 1,135,260.78 THB (One Million One Hundred Thirty-five Thousand Two Hundred Sixty Seventy-Eight Satang). The allocation of such reward shall be determined by the Board of Directors at an appropriate amount and apportioned among themselves as deemed appropriate.

The directors' reward for the performance of the year 2025 has been determined based on the rate of change in the total dividend amount paid to shareholders.

1.2 Monthly Remuneration

The Nomination, Remuneration, Corporate Governance and Sustainability Committee has considered the remuneration of the Board of Directors and the sub-committees for the year 2026 and has proposed to the Board of Directors that the Meeting approve the directors' remuneration for 2026 at the same rate as that of 2025. Details are as follows:

Remuneration Component	Remuneration (THB/Month)		Directors' Reward for Performance Year 2025 (Payable in 2026)	Directors' Reward for Performance Year 2024 (Payable in 2025)
	2026 (Proposed Year) (THB/Month)	Compared with 2025 (THB/Month)		
1. Remuneration of the Board of Directors			Amount equivalent to the directors' gratuity for the performance year 2024 (payable in 2025).	Decreased by 23.08 percent from the directors' reward for the performance year 2023 (payable in 2024).
- Chairman of the Board of Directors	60,000	60,000		
- Vice Chairman of the Board of Directors	30,000	30,000		
- Director (per person)	25,000	25,000		
2. Remuneration of the Audit Committee				
- Chairman of the Audit Committee	45,000	45,000		
- Audit Committee Member (per person)	35,000	35,000		
3. Remuneration of the Nomination, Remuneration, Corporate Governance and Sustainability Committee				
- Chairman of the Nomination, Remuneration, Corporate Governance and Sustainability Committee	7,500	7,500		
- Committee Member of the Nomination, Remuneration, Corporate Governance and Sustainability Committee (per person)	5,000	5,000		
			Total 1,135,260.78 THB/Year	Total 1,135,260.78 THB/Year

Notes:

1. Monthly remuneration shall be calculated on a pro rata basis according to the period of service in office.
2. Directors who are employees or staff members of the Company shall not receive remuneration in their capacity as directors of the Company.

2. Non-Monetary Remuneration

Health insurance and annual medical check-up benefits. Details are set out in Attachment No. 4.

Opinion of the Board of Directors

The Board of Directors, through the Nomination, Remuneration, Corporate Governance and Sustainability Committee, has carefully considered and reviewed the matter and deems it appropriate to propose that the Meeting approve the directors' reward for the performance year 2025, the remuneration of the Board of Directors and the sub-committees for the year 2026, as well as the non-monetary remuneration, in accordance with the proposal of the Nomination, Remuneration, Corporate Governance and Sustainability Committee.

Voting and Approval Requirements

Approval of this agenda item shall require a vote of not less than two-thirds of the total number of votes of the shareholders present at the Meeting.

Agenda 6 To Consider and Approve the Appointment of the Auditor and the Determination of the Audit Fee for the Year 2026

Background

The Audit Committee has conducted the selection process for the external auditor for the year 2026 in accordance with the prescribed procedures and has proposed to the Board of Directors for consideration, in order to seek approval from the Meeting, the appointment of DIA International Audit Co., Ltd. ("DIA International Audit") as the auditor of the Company and its subsidiaries for the year 2026. The subsidiaries comprise LPP Property Management Co., Ltd., LPS Project Management Co., Ltd., Pornsanti Co., Ltd., LPC Social Enterprise Co., Ltd., LWS Wisdom and Solutions Co., Ltd., Dolsiri Development Co., Ltd., PW Group Engineering Co., Ltd., and LSS Solutions Security Guard Co., Ltd. DIA International Audit has demonstrated independence and has consistently provided useful recommendations to the Company. The firm has no relationship or conflict of interest with the Company, its subsidiaries, management, major shareholders, or related persons. It maintains independence in auditing and expressing opinions on the financial statements of the Company and its subsidiaries. It is proposed that one of the following auditors be appointed:

List of Proposed Auditors	Certified Public Accountant (CPA) Registration No.
1. Mrs. Suwimol Krittayakian	2982
2. Mr. Nopparuek Pitsanuwong	7764
3. Ms. Somjintana Polhiranrat	5599
4. Ms. Supaporn Mungchit	8125

The qualifications of the above 4 (four) auditors are in accordance with the notice of the Securities and Exchange Commission. The profiles of the auditors are set out in the Attachment No. 5

In this regard, “DIA International Audit Co., Ltd.” and the four auditors whose names are proposed above are not directors or employees of the Company, do not hold any positions in the Company and do not provide any other professional services to the Company.

In this regard, the Audit Committee has considered and proposed the audit fee for the Company for the year 2026 in the amount of 1,830,000 THB (One Million Eight Hundred Thirty Thousand Baht Only).

Audit Fee History

Accounting Year	2026	2025	2024
Company	DIA	DIA	DIA
Auditors	Mrs. Suwimol Krittayakian and/or Mr. Nopparuek Pitsanuwong and/or Ms. Somjintana Polhiranrat and/or Ms. Supaporn Mungchit	Mr. Nopparuek Pitsanuwong and/or Ms. Somjintana Polhiranrat and/or Ms. Supaporn Mungchit and/or Mr. Jumpot Prairattanakorn	Mr. Nopparuek Pitsanuwong and/or Ms. Somjintana Polhiranrat and/or Ms. Supaporn Mungchit and/or Mr. Jumpot Prairattanakorn
Fee for Audit Services	1,830,000 THB	1,830,000 THB	1,830,000 THB
Information Technology System Audit Fee	Included in the Audit Fee	Included in the Audit Fee	Included in the Audit Fee
Fee for Non-Audit Services	n/a	n/a	n/a
Relationship or connection with the Company and related persons	n/a	n/a	n/a

Opinions of the Board of Directors

The Board of Directors would like to propose to the Annual General Meeting of Shareholders to appoint one of the following auditors from DIA International Audit as the auditor of the Company and subsidiary companies:

List of Proposed Auditors	Certified Public Accountant (CPA) Registration No.
1. Mrs. Suwimol Krittayakian	2982
2. Mr. Nopparuek Pitsanuwong	7764
3. Ms. Somjintana Polhiranrat	5599
4. Ms. Supaporn Mungchit	8125

In case that the above auditors are unable to perform their duties, D.I.A. International Auditing is to nominate other auditors from the company to audit and comment on the financial statements of the Company and subsidiary companies in place of the above auditors. The audit fee for L.P.N. Development Public Company Limited in 2026 is 1,830,000 THB (One Million Eight Hundred Thirty Thousand Baht Only) as proposed by the Audit Committee.

In 2026, Mrs. Suwimol Krittayakian, Mr. Nopparuek Pitsanuwong, Ms. Somjintana Polhiranrat and Ms. Supaporn Mungchit will be proposed as the auditors of the subsidiary companies i.e LPP Property Management Co., Ltd., LPS Project Management Co., Ltd., Pornsanti Co., Ltd., LPC Social Enterprise Co., Ltd., LWS Wisdom and Solutions Co., Ltd., Dolsiri Development Co., Ltd., PW Group Engineering Co., Ltd., and LSS Solutions Security Guard Co., Ltd. Although the above auditors are providing the service to both the Company and subsidiary companies at the same time, the Board of Directors believes that they will be able to prepare the financial statements of the Company and subsidiary companies in a timely manner as the audit schedule of the Company and subsidiary companies will be planned out in advance.

Voting and Approval Requirements

Approval of this agenda item shall require a majority vote of the shareholders present at the Meeting and entitled to vote, casting their votes.

Agenda 7 To consider any other business (if any)

The Company hereby invites all shareholders to attend the Annual General Meeting of Shareholders 2026 via electronic means (E-Meeting), which will be conducted via electronic means, on the date and at the time specified above via electronic means only (the Company will not arrange a physical meeting venue). Shareholders and proxies are requested to study guidelines for attending the Meeting via electronic means (E-Meeting) and the User Manual for using via Inventech Connect system, the details of which are set out in Attachment No. 8

In the event that a shareholder is unable to attend the electronic meeting, he or she may appoint an Independent Director of the Company as proxy to attend the Meeting and vote on his or her behalf. In such case, please submit Proxy Form B (details are set out in Attachment No. 10.2) to the Company together with the supporting documents required for the appointment of proxy, as specified in the Procedures and Supporting Documents for Attending the Meeting via Electronic Means (E-Meeting). The names and profiles of the Independent Directors proposed by the Company to serve as proxy holders, the details of which are set out in Attachment No.10.3

In order to ensure that the Annual General Meeting of Shareholders 2026 conducted via electronic means proceeds in an orderly and efficient manner, shareholders are kindly requested to study guidelines for attending the Meeting via electronic means (E-Meeting) and the User Manual for using via Inventech Connect system” The Company will conduct the Meeting in accordance with the Company’s Articles of Association relating to shareholders’ meetings, the details of which are set out in Attachment No. 6

The Company has provided shareholders who are entitled to attend the Meeting with the opportunity to submit comments or questions in advance regarding the agenda items of the 2026 Annual General Meeting of Shareholders from 12 March 2026 to 3 April 2026. Shareholders may submit their comments or questions via email to: IR@lpn.co.th or Companysecretary@lpn.co.th. The Company will compile all comments and questions and present them to the Board of Directors for consideration and response at the Annual General Meeting of Shareholders.

Please kindly be informed accordingly. Shareholders are hereby invited to attend the Meeting via electronic means on the date and at the time specified above. The Electronic Meeting (E-Meeting) system will be accessible on 10 April 2026 from 7:30h. (two hours prior to the commencement of the Meeting). Shareholders or proxies who wish to attend the Meeting may register their intention to participate in the E-Meeting in order to obtain a Username and Password for use on the Meeting date. Registration will be available from 31 March 2026 at 8:30h. onwards until the Meeting is concluded.

Sincerely yours,



Miss Daranee Chatphiriyaphan
Chief Executive Officer
By Resolution of the Board of Directors

- Notes:**
1. Shareholders may access the Invitation Letter to the 2026 Annual General Meeting of Shareholders and the supporting documents on the Company's website at www.lpn.co.th. The Company has published the Invitation Letter to the 2026 Annual General Meeting of Shareholders, together with the supporting documents and proxy forms on the Company's website at <https://lpn-th.listedcompany.com/notice.html> under the heading "Information for Shareholders" and the sub-heading "Invitation to Shareholders' Meeting" since 12 March 2026.
 2. The Company has published the 2025 Annual Registration Statement / Annual Report (Form 56-1 One Report) on the Company's website at <https://lpn-th.listedcompany.com/financials.html> under the heading "Financial Information" and the sub-heading "Annual Report (Form 56-1 One Report)" since 12 March 2026. Alternatively, shareholders may access the 2025 Annual Registration Statement / Annual Report (Form 56-1 One Report) via the QR Code provided in [Attachment No. 1](#).
 3. Shareholders who wish to obtain a copy of the Annual Registration Statement 2025/ Annual Report (Form 56-1 One Report) or Proxy may submit their request via email to: IR@lpn.co.th or Companysecretary@lpn.co.th. Upon receipt of such request, the Company will arrange for the document to be delivered accordingly.

Investor Relations Department / Company Secretary Office

Telephone: (02) 285-5011-6 Ext. 153, 142, 143, 670

Email: IR@lpn.co.th or Companysecretary@lpn.co.th

L.P.N. Development Public Company Limited (the “Company”) recognizes and places great importance on the protection of shareholders’ personal data. Accordingly, the Company has established a Personal Data Protection Policy to inform and explain its policies regarding the collection, use, and disclosure of personal data in compliance with the Personal Data Protection Act B.E. 2562 (2019). The Policy is available on the Company’s website at www.lpn.co.th or may be accessed by scanning the QR Code provided below. The Company hereby confirms that it will collect, use, disclose, and retain shareholders’ personal data strictly as necessary and in compliance with applicable laws.

In the event that a shareholder appoints a proxy to attend the Meeting on his or her behalf, the shareholder is requested to inform the proxy of the aforementioned Personal Data Protection Policy.



QR Code for the Shareholders’ Privacy Notice

**The 2025 Annual Report
(the Form 56-1 One Report)
that stated to Financial Statements for the
year ended 31st December 2025 in QR Code**

(The QR Code of the report is enclosed with the Notice of the 2026 Annual General Meeting of Shareholders)



Profiles and Credentials of the Individual Nominated for Election as Director

Name: Mr. Amornsuk Noparumpa
Age: 80 years
Type of Director to be Appointed: Independent Director



Education

- Barrister-at-Law, Lincoln's Inn, London
- Barrister-at-Law, Council of Legal Education Thailand
- LL.B. (Honors), Thammasat University
- Diploma from the National Defence College of Thailand (Class 399)

Field Expertise - Law, Land and Management

Shareholding in the Company - None
(Information as of 31st December 2025)

Current Position

Listed Companies

- | | |
|----------------|--|
| 2015 – Present | - Chairman of the Board of Directors and Independent Director, L.P.N. Development Public Co., Ltd. |
| 1998 – Present | - Independent Director, Chairman of Audit Committee and Nomination, Corporate Governance and Sustainability Committee Member, RCL Public Co., Ltd. |

Non-Listed Companies:

- None -

Other positions which may cause conflict of interest with the company:

- None -

Position in the government sector:

- None -

Professional Experiences in the Past

- Chairman of Audit Committee and Chairman of Nomination, Remuneration and Good Corporate Governance Committee, L.P.N. Development Public Co., Ltd.
- Director, Audit Committee Member, Executive Director, Nomination, Remuneration and Human Resources Development Committee and advisor to the Executive Committee, Thai Airways International Public Co., Ltd.
- Chairman of the Board of Directors, Siam Realty and Services Co., Ltd.
- Chairman of the Board of Directors, Krungsri Securities Public Co., Ltd.
- Independent Director, Energy Absolute Public Co., Ltd.
- Vice President, Bank of Ayudhya Public Co., Ltd.
- Director General, Department of Probation, Ministry of Justice
- Deputy Director General, Department of Legal Execution, Ministry of Justice Judge

Directors' Training - Directors Certification Program (DCP 30/2003), Audit Committee Program (ACP 23/2008), Role of Compensation Committee (RCC 9/2009) and Role of the Chairman Program (RCP 36/2015), Thai Institute of Directors Association (IOD)

Other Training Programs - Security Psychology Course, Class 31
- Advanced Management Program, Class 7
- Bank Management, the Wharton School

Meeting Attendance Record in 2025

No.	Meeting	No. of Meetings Attended	% of Attendance
1	Board of Directors Meeting	12/12	100%
2	Non-Executive Directors Meeting	1/1	100%
3	Annual General Meeting of Shareholders 2025	1/1	100%

Year of appointment as the Company's Director - 2005 – 2025 (Total 20 years)
Term of Office as Independent Director - Since 2005 – 2025 (Total 20 years)
(If re-elected for another term, total as a Director will be 23 years.)

Criminal cases before a court (excluding petty offenses) or property-related to property - None -
Transaction which may cause conflict of interest with the Company in 2024 - None -
Positions in Businesses Competing with and/or Related to the Company's Business - None -

Criteria for the Nomination of Directors

The Company has a policy for the nomination of directors by taking into consideration the directors' qualifications, knowledge, capabilities, expertise, diversity of the Board's composition, and work experience beneficial to the Company's business. Candidates must also be able to fully devote their time to performing their duties and must not possess any prohibited characteristics as prescribed by applicable laws and relevant regulations.

Rationale for Nomination as an Independent Director

The Board of Directors, excluding Director with a conflict of interest, has duly considered and screened the qualifications of Mr. Amornsak Noparumpa and deemed it appropriate to propose to the Annual General Meeting of Shareholders to re-elect as an Independent Director for another term, as he possesses all the required qualifications for the position of Independent Director in accordance with the relevant laws and regulations governing independent directors, as well as the Company's criteria for Independent Director qualifications.

Information for Consideration of the Election for Independent Directors

Relationship with the family of the executives or major shareholders of the company or subsidiary companies

- None -

Relationship with the Company / subsidiary companies / associated companies or other juristic persons which may cause conflict at present or during they may cause conflict at present or during the past 2 years

- Directors who participate in the management, staff, employees or advisor who are paid on a regular basis

- None -

- Professional service providers e.g. auditors or legal consultants

- None -

- Significant business relationship which may prevent the candidate from performing the duties independently

- None -

Profiles and Credentials of the Individual Nominated for Election as Director

Name: Miss Daranee Chatphiriyaphan
Age: 38 years
Type of Director to be Appointed: Director



Education

- Beijing Chinese Language and Culture College, Beijing, China
- Bachelor degree in Business Administration, majoring in Finance and Banking, Assumption University, Thailand

Field Expertise - Accounting, Finance and Management

Shareholding in the Company - 37,134,500 shares (including spouses) 2.55% of the total shares sold (Information as of 31st December 2025)

Current Positions

- 2025 - Present - Director, Nomination, Remuneration, Good Corporate Governance and Sustainability Committee Member and Risk Management Committee Member, The financial Transactions, The Registration and Legal Procedures Associated with Land, Condominiums and Housing Projects Committee Member and Chief Executive Officer, L.P.N. Development Public Co., Ltd.
- 2024 - 2025 - Director, Executive Director, Chief Executive Officer, Nomination, Remuneration, Good Corporate Governance and Sustainability Committee Member and Risk Management Committee Member, L.P.N. Development Public Co., Ltd.

Non-Listed companies

- 2024 - Present - Director and Acting Managing Director, Pornsanti Co., Ltd.
- 2024 - Present - Director, Dolsiri Development Co., Ltd.

Other positions which may cause conflict of interest with the company: - None -

Position in the government sector: - None -

Professional Experiences in the Past

- Director, L.P.N. Development Public Co., Ltd.
- Assistant Chief Financial Officer, L.P.N. Development Public Co., Ltd
- Deputy Managing Director, Kaihuad Chan Warehouse Co., Ltd.
- Managing Director, Kaihuad Chan Hatairat Co., Ltd.
- Deputy Managing Director, METAL COPPER COMPANY LIMITED

Directors' Training - Director Certification Program (DCP 363/2024), Thai Institute of Director (IOD)

Other Training Programs - NEXT Real Forum Bangkok 2025

- Financial Statements for Directors (FSD), Class 54/2025, by the Thai Institute of Directors (IOD)
- Thailand Focus 2025, by the Stock Exchange of Thailand
- Advanced Management Program for Senior Executives (Wor Bor Sor), Class 14, by the Graduate School of Public Administration, National Institute of Development Administration (GSPA, NIDA)

Meeting Attendance Record in 2025

No.	Meeting	No. of Meeting Attended	% of Attendance
1	Board of Directors Meeting	12/12	100%
2	Executive Directors Meeting	9/9	100%
3	Nomination, Remuneration, Good Corporate Governance and Sustainability Committee Meeting	4/4	100%
4	Risk Management Committee Meeting	2/2	100%
5	The Financial Transactions, The Registration and Legal Procedures Associated with Land, Condominiums and Housing Projects Committee	9/9	100%
6	Annual General Meeting of Shareholders 2025	1/1	100%

Year of appointment as the Company's Director

2024 – 2025 (Total 1 year)

(If re-elected for another term, total as a Director will be 4 years.)

Criminal cases before a court (excluding petty offenses) or property-related to property - None -

Transaction which may cause conflict of interest with the Company in 2025 - None -

Positions in Businesses Competing with and/or Related to the Company's Business - None -

Criteria for the Nomination of Directors

The Company has a policy for the nomination of directors by taking into consideration the directors' qualifications, knowledge, capabilities, expertise, diversity of the Board's composition, and work experience beneficial to the Company's business. Candidates must also be able to fully devote their time to performing their duties and must not possess any prohibited characteristics as prescribed by applicable laws and relevant regulations.

Rationale for Nomination as Director

The Board of Directors, excluding Director with a conflict of interest, has jointly considered and reviewed the qualifications of Miss Daranee Chatphiriyapan and deemed it appropriate to propose to the Annual General Meeting of Shareholders to re-elect as a Director for another term and possesses all the required qualifications and does not have any prohibited characteristics as prescribed by applicable laws and relevant regulations. In addition, she possesses extensive knowledge and expertise in areas and businesses related to the Company's operations.

Profiles and Credentials of the Individual Nominated for Election as Director

Name: Mrs. Yupa Techakraisri
Age: 75 years
Type of Director to be Appointed: Director



Education

- Bachelor of Economics, Ramkhamhaeng University
- Certificate of Advanced Accounting, Pitman Examination Institute

Field Expertise - Accounting, Finance and Management

Shareholding in the Company - 14,669,499 shares (including spouses) 1.01% of the total shares sold (Information as of 31st December 2025)

Current Positions

Listed companies

1989 – Present - Director, L.P.N. Development Public Co., Ltd.
 1989 – Present - Director, T. Krungthai Industries Public Co., Ltd.

Non-Listed companies

2001 – Present - Director, Chadsan Phansuan Co., Ltd.
 1996 – Present - Director, T. Thai Snack Foods Co., Ltd.
 1988 – Present - Director, SSA Industries Co., Ltd.
 1973 – Present - Director, S.S.A. Group Co., Ltd.

Other positions which may cause conflict of interest with the company: - None -

Position in the government sector: - None -

Professional Experiences in the Past

- Executive Director and Risk Management Committee Member, L.P.N. Development Public Co., Ltd.

Directors' Training - Director Certification Program (DCP 363/2024), Thai Institute of Director (IOD)

Meeting Attendance Record in 2025

No.	Meeting	No. of Meeting Attended	% of Attendance
1	Board of Directors Meeting	7/12	62%
2	Non-Executive Directors Meeting	1/1	100%
3	Annual General Meeting of Shareholders 2025	1/1	100%

Year of appointment as the Company’s Director 1989 – 2025 (Total 36 years.)
(If re-elected for another term, total as a Director will be 39 years.)

Criminal cases before a court (excluding petty offenses) or property-related to property - None -
Transaction which may cause conflict of interest with the Company in 2025 - None -
Positions in Businesses Competing with and/or Related to the Company’s Business - None -

Criteria for the Nomination of Directors

The Company has a policy for the nomination of directors by taking into consideration the directors’ qualifications, knowledge, capabilities, expertise, diversity of the Board’s composition, and work experience beneficial to the Company’s business. Candidates must also be able to fully devote their time to performing their duties and must not possess any prohibited characteristics as prescribed by applicable laws and relevant regulations.

Rationale for Nomination as Director

The Board of Directors, excluding Director with a conflict of interest, has jointly considered and reviewed the qualifications of Mrs. Yupa Techakraisri and deemed it appropriate to propose to the Annual General Meeting of Shareholders to re-elect as a Director for another term and possesses all the required qualifications and does not have any prohibited characteristics as prescribed by applicable laws and relevant regulations. In addition, she possesses extensive knowledge and expertise in areas and businesses related to the Company’s operations.

Profiles and Credentials of the Individual Nominated for Election as Director

Name: Mr. Sombat Chanyutthagorn
Age: 52 years
Type of Director to be Appointed: Director



Education

- Master of Business Administration, Ramkhamhaeng University
- Bachelor of Architecture, Rangsit University

Field Expertise

- Architecture and Management

Shareholding in the Company

- 40,000 shares (including spouses) 0.0027% of the total shares sold (Information as of 31st December 2025)

Current Positions

Listed companies

2025 – Present

- Risk Management Committee Member, The Financial Transactions, The Registration and Legal Procedures Associated with Land, Condominiums and Housing Projects Committee Member and Deputy Chief Executive Officer, L.P.N. Development Public Co., Ltd.

2024 – 2024

- Executive Director, Risk Management Committee Member and Managing Director L.P.N. Development Public Co., Ltd.

2019 - 2024

- Senior Director of Business Development, Noble Development Public Co., Ltd.

Non-Listed companies

- None -

Other positions which may cause conflict of interest with the company:

- None -

Position in the government sector:

- None -

Professional Experiences in the Past

- Executive Director and Managing Director , L.P.N. Development Public Co., Ltd.
- Managing Director, Arbor Property Co., Ltd.
- Executive, Pre-Construction Management, LPS Project Management Co., Ltd.

Directors' Training

- None -

Other Training Programs

- Professional Architectural License, Architects Council of Thailand
- Certified Building Inspector, Engineering Council of Thailand
- Executive Program in Metropolitan Development (Metropolis Program, Class 11) Bangkok Metropolitan Administration (BMA) in collaboration with Navamindradhiraj University
- Executive Program in Urban Leadership Development (Urban Leadership Program, Class 7), Navamindradhiraj University

Meeting Attendance Record in 2025

No.	Meeting	No. of Meeting Attended	% of Attendance
1	Risk Management Committee Meeting	2/2	100%
2	The Financial Transactions, The Registration and Legal Procedures Associated with Land, Condominiums and Housing Projects Committee	9/9	100%
3	Annual General Meeting of Shareholders 2025	1/1	100%

Criminal cases before a court (excluding petty offenses) or property-related to property - None -

Transaction which may cause conflict of interest with the Company in 2025 - None -

Positions in Businesses Competing with and/or Related to the Company's Business - None -

Criteria for the Nomination of Directors

The Company has a policy for the nomination of directors by taking into consideration the directors' qualifications, knowledge, capabilities, expertise, diversity of the Board's composition, and work experience beneficial to the Company's business. Candidates must also be able to fully devote their time to performing their duties and must not possess any prohibited characteristics as prescribed by applicable laws and relevant regulations.

Rationale for Nomination as Director

The Board of Directors, excluding the interested director, has jointly considered and reviewed the qualifications of Mr. Sombat Chanyutthagorn and deemed it appropriate to propose to the Annual General Meeting of Shareholders to appoint as a Director of the Company, as he possesses all the required qualifications and does not have any prohibited characteristics as prescribed by applicable laws and relevant regulations. In addition, he possesses extensive knowledge and expertise in areas and businesses related to the Company's operations.

Qualifications of the Independent Director

The Company defined the qualifications of the Independent Director in a way that is stringent than the criteria of the Securities Exchange Commission;

1. Not holding more than 0.5 percent of total shares which are entitled to vote for the company, subsidiary company, affiliated company, major shareholder, or those who have controlling powers of the company which shall be inclusive of the shares held by his/her related persons.
2. Not being a director or having been a director with participation in the management, not being a staff member, employee or advisor receiving regular salary from the company, not having the controlling powers of the company, subsidiary company, associated company major shareholder, or of those who have controlling powers of the company unless relieved from such characteristics at not less than two years.
3. Not having blood ties or by way of legal registration in the manner of father, mother, spouse, sibling, or offspring including spouse of offspring of an executive, major shareholder, those who have controlling powers or those who are to be nominated as executives or those who have controlling power of the company, subsidiary company and associated company.
4. Not having or used to have a business relationship with the Company, subsidiary company, associated company, major shareholders of the Company or authorized person of the Company in the manner that may obstruct the independent exercise of discretion and not being or has been a significant shareholder or authorized person of the person with business relation with the Company, subsidiary company, associated company, major shareholders of the Company or authorized person of the Company, unless relieved from such characteristics at not less than two years.

The term 'business relationship' in the preceding paragraph shall include any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or granting or receipt of financial assistance through receiving or extending loans, guarantees, providing assets as collateral, and any other similar actions, which result in the applicant or his/her counterparty being subject to indebtedness payable to the other party in the amount of 3% or more of the net tangible assets of the applicant or 20 million Baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board governing rules on connected transactions *mutatis mutandis*. The consideration of such indebtedness shall include indebtedness incurred during the period of 1 year prior to the date on which the business relationship with the person commences.

5. Not being or used to be auditor of the Company, subsidiary company, associated company, major shareholders or authorized person of the Company and shall not be significant shareholder, authorized person or partner of auditing office with the auditor of the Company, subsidiary company, associated company, major shareholders or authorized person of the Company in attachment, unless relieved from such characteristics at not less than two years.
6. Shall not be nor have ever been a provider of any professional services including legal advisor or financial advisor who receives service fees exceeding 2 million Baht per year from the Company, subsidiary company, associate company, major shareholder or controlling person, and not be a significant shareholder, controlling person or partner of the provider of professional services, unless relieved from such characteristics at not less than two years.

7. Shall not be a director appointed as representative of the Board of Directors, major shareholder or shareholder who is related to a major shareholder of the Company.
8. Shall not undertake any business in the same nature and in competition with the business of the Company or subsidiary company, nor be a significant partner in a partnership or director with management authority, employee, staff member or advisor who receives salary or holds shares exceeding 1% of the total number of shares with voting rights of another company which undertakes business in the same nature and in competition with the business of the Company or subsidiary company.
9. Shall be able to attend the Board of Directors' Meeting of the Company and make independent judgment.
10. Not having any other characteristics that limit his/her ability to express independent opinions regarding the Company's operations.
11. Shall be able to look after the interests of all shareholders equally.
12. Shall be able to prevent conflict of interest.
13. Shall not have been convicted of violating Securities and Stock Exchange laws, Financial Institution laws, Life Insurance laws, Non-Life Insurance, Anti-Money Laundering laws or any other financial law of a similar nature, whether Thai or foreign, by an agency with authority under that certain law. Such wrongful acts include those involved with unfair trading in shares or perpetration of deception, fraud or corruption.
14. If qualified according to all items 1-13 specified above, the independent director may be assigned by the Board of Directors to make decisions relating to business operations or the Company, subsidiary company, associated company, same-tier subsidiary or any juristic person with a conflict of interest on the basis of collective decision, whereby such actions of the independent director are not deemed partaking of management.

Details of Remuneration and Annual Reward for the Board of Directors and Sub-committees

1. Financial Remuneration

Year	Position	Remuneration (THB)		Reward for the Performance in 2025 (Paid in 2026)
		Monthly Remuneration	Position Fee	
2026	Director	25,000	-	Equivalent from the reward for directors in 2024 (Paid in 2025)
	Chairman of the Board of Directors	-	60,000	
	Vice Chairman of the Board of Directors	-	30,000	
	Chairman of Audit Committee	-	45,000	
	Audit Committee Member	-	35,000	
	Chairman of Nomination, Remuneration, Good Corporate Governance and Sustainability Committee	-	7,500	
	The Nomination, Remuneration, Good Corporate Governance and Sustainability Committee Member	-	5,000	
Total 1,135,260.78 THB/Year				

Note: The reward for directors in 2025 is calculated based on the changes of the dividend paid to the shareholders.

Year	Position	Remuneration (THB)		Reward for the Performance in 2024 (Paid in 2025)
		Monthly Remuneration	Position Fee	
2025	Director	25,000	-	23.08% decrease from the reward for directors in 2023 (Paid in 2024)
	Chairman of the Board of Directors	-	60,000	
	Vice Chairman of the Board of Directors	-	30,000	
	Chairman of Audit Committee	-	45,000	
	Audit Committee Member	-	35,000	
	Chairman of the Nomination, Remuneration, Good Corporate Governance and Sustainability Committee	-	7,500	
	The Nomination, Remuneration, Good Corporate Governance and Sustainability Committee Member	-	5,000	
Total 1,135,260.78 THB/Year				

Note: The reward for directors in 2024 is calculated based on the changes of the dividend paid to the shareholders, excluding interim dividend.

Additional Information

1. Mr. Chanyut Chatpiriyaphan Mr. Apichart Kasemkulsiri and Ms. Daranee Chatphiriyaphan are the directors by position and are employees staff of the Company, so they are not entitled to receive monthly remuneration or reward as a director of the Company or subcommittee member.
2. There is no remuneration for independent director, Risk Management Committee Member, the Financial Transactions, the Registration and Legal Procedures Associated with Land, Condominiums and Housing Projects Committee Member and Corporate Environmental and Social Responsibility Committee Member.

2. Non-Financial Remuneration and Other Benefits

2026	2025
<ul style="list-style-type: none">• Group health insurance• Annual medical check-up	<ul style="list-style-type: none">• Group health insurance• Annual medical check-up

Note: The group health insurance and annual medical check-up is provided for executives and all staff of the organization.

Profile of Auditor

Name Mrs. Suvimol Chrityakierne
Age 74 years
Certified Public Accountant Registration No.2982



Education

- Master Degree of Accountancy, Chulalongkorn University
- Bachelor Degree of Accountancy, Chulalongkorn University

Other

- Certified Professional Internal Auditor of Thailand (CPIAT), Institute of Internal Auditor of Thailand
- Certified Public Accountant accredited by the Securities and Exchange Commission in 1990
- Certified Public Accountant accredited by the Department of Insurance

Professional Experiences

2010 - Present - Managing Director, DIA International Auditing Co., Ltd.
1990 – Present - Executive Director, DIA Audit Co., Ltd.
1979 - 2010 - Executive Director, DIA Audit
1975 – 1978 - Assistant Accounting Manager, Jaiyos Audit
1974 – 1975 - Assistant Accounting Manager, Cathay Leasing Co., Ltd.

Experience in Listed and Non-Listed Companies

- TPC Power Holding Public Company Limited
- Skin Laboratory Public Company Limited
- Southern Concrete Pile Public Company Limited
- NL Development Public Company Limited
- Premier Tank Corporation Public Company Limited

Other Experiences

Present - Director of Thai Edible Oil Co., Ltd.

Shareholding in the Company - None - (Information as of 31st December 2025)

Year of Appointment as Auditor (Last Signed the financial statements of the Company in 2016)

Information for Consideration

Family relationship with the executives or major shareholders of the Company or subsidiary companies:

- None -

Relationship with the Company/subsidiary companies/associated company or juristic person that may cause a conflict of interest at present:

- None -

Significant business relationship that may affect the independence of the auditor:

- None -

Relationship as a director, staff or employee or position held in the Company or subsidiary companies:

- None -

Profile of Auditor

Name Mr. Nopparoeck Pissanuwong
Age 60 years
Certified Public Accountant Registration No.7764



- Education**
- Master of Accountancy
Faculty of Commerce and Accountancy, Chulalongkorn University
 - Diploma in Accountancy, Chulalongkorn University
 - Diploma in Advanced Master of Management (AMM), class 3,
Graduate School of Public Administration, National Institute of
Development Administration
 - Bachelor of Accountancy, School of Accounting, Bangkok University
- Other**
- Certified Public Accountant accredited by the Securities and Exchange
Commission
 - Member of the Federation of Accounting Professions under the Royal
Patronage

Professional Experiences

- 2011 – Present
- Senior Partner and Trainer, DIA International Auditing Co., Ltd.
- 2023 – 2026
- Thai Accounting Standards-Setting Committee
Thailand federation of accounting professions: TFAC
- 1992 – 2011
- Partner, DIA International Auditing Co., Ltd.

Experience in Listed and Non-Listed Companies

- L.P.N. Development Public Company Limited and Subsidiary
- Prinsiri Public Company Limited and Subsidiary
- Siamraj Public Company Limited and Subsidiary
- K.C.Property Public Company Limited and Subsidiary
- Assetwise Public Company Limited and Subsidiary
- Bangkok Dec-Con Public Company Limited and Subsidiary
- Thai Polycons Public Company Limited and Subsidiary
- NL Development Public Company Limited
- TPC Power Holding Public Company Limited
- Kiattana Transport Public Company Limited
- Dental Corporation Public Company Limited and Subsidiary
- The Klinique Medical Clinic Public Company Limited and Subsidiary
- Namheng Concrete (1992) Company Limited
- Namheng Stone Company Limited
- Zubb Steel Company Limited
- Bangkok Metropolis Motor Company Limited
- Western Decor Corporation Public Company Limited
- Gold Shores Company Limited

Shareholding in the Company - None - (Information as of 31st December 2025)

Year of Appointment as Auditor Last signed the financial statements of the Company in 2024 & 2025

Information for Consideration

Family relationship with the executives or major shareholders of the Company or subsidiary companies:

- None -

Relationship with the Company/subsidiary companies/associated company or juristic person that may cause a conflict of interest at present:

- None -

Significant business relationship that may affect the independence of the auditor:

- None -

Relationship as a director, staff or employee or position held in the Company or subsidiary companies:

- None -

Profile of Auditor

Name Ms. Somjintana Pholhirunrat

Age 58 years

Certified Public Accountant Registration No. 5599



Education

- Master of Accounting, Chulalongkorn University
- Bachelor of Accounting, Ramkhamhaeng University
- Bachelor of Business Administration, Sukhothai Thammathirat Open University

Other

- Certified Public Accountant accredited by the Securities and Exchange Commission

Professional Experiences

2011 - Present - Senior Partner, DIA International Auditing Co., Ltd.

1996 - 2011 - Manager of Audit Department, DIA Audit

1989 - 1996 - Accounting Manager, Plan Publishing Co., Ltd.

Other Experiences

1997 - 1999 - Participating Liquidator as appointed by the Ministry of Finance of Nava Factoring Co., Ltd.

1997 - 1999 - L.P.N. Credit Foncier Co., Ltd.

1997 - 1999 - Mahasamut Capital Co., Ltd.

Experience in Listed and Non-Listed Companies

- Eastern Commercial Leasing Public Company Limited
- Asset Five Group Public Company Limited
- Silicon Craft Technology Public Company Limited
- Dcon Products Public Company Limited
- Sirakorn Public Company Limited
- Pre-Built Public Company Limited
- Saha Pathanapibul Public Company Limited

Shareholding in the Company - None - (Information as of 31st December 2025)

Year of Appointment as Auditor Last Signed the financial statements of the Company in 2018

Information for Consideration

Family relationship with the executives or major shareholders of the Company or subsidiary companies:

- None -

Relationship with the Company/subsidiary companies/associated company or juristic person that may cause a conflict of interest at present:

- None -

Significant business relationship that may affect the independence of the auditor:

- None -

Relationship as a director, staff or employee or position held in the Company or subsidiary companies:

- None -

Profile of Auditor

Name Ms. Suphaphorn Mangjit
Age 55 years
Certified Public Accountant Registration No. 8125



Education

- Master of Business Administration (Finance and Banking)
Ramkhamhaeng University
- Bachelor of Business Administration (Finance and Banking)
Ramkhamhaeng University

Other

- Certified Public Accountant accredited by the Securities and Exchange Commission

Professional Experiences

1995 - Present - Partner, DIA International Auditing Co., Ltd.
1995 - 2010 - Staff and Manager of Audit Department, DIA International Audit Co., Ltd.

Experience in Listed and Non-Listed Companies

- Southern Concrete Pile Public Company Limited
- Ama Marine Public Company Limited
- Samchai Steel Industries Public Company Limited
- LDC Dental Public Company Limited
- Qualitech Public Company Limited

Shareholding in the Company - None - (Information as of 31st December 2025)

Year of Appointment as Auditor 2015 (Never signed the financial statements of the Company.)

Information for Consideration

Family relationship with the executives or major shareholders of the Company or subsidiary companies:

- None -

Relationship with the Company/subsidiary companies/associated company or juristic person that may cause a conflict of interest at present:

- None -

Significant business relationship that may affect the independence of the auditor:

- None -

Relationship as a director, staff or employee or position held in the Company or subsidiary companies:

- None -

The Company's Articles of Association regarding the Annual General Meeting of Shareholders

Section 4: Shareholders' Meeting

Article 20 The Board of Directors shall call a shareholders meeting which is an annual general meeting of shareholders within four months of the last day of the fiscal year of the Company.

Other meetings of shareholders in addition to the meeting pursuant to paragraph one shall be called extraordinary meeting.

The shareholder's meeting may be conducted through electronic media as provided in the law on electronic meetings.

Article 21 The Board of Directors may summon an Extra-Ordinary Meeting of Shareholders whenever it deems appropriate.

One or more shareholders holding shares amounting to not less than one-tenth of the total number of shares sold may at any time request in writing to the Board of Directors to call an Extraordinary Meeting but they shall also specify reasons for such request in the notice. In such case, the Board of Directors must arrange for a meeting of shareholders within 45 days from the date of the receipt of the notice.

In case that the Board of Directors fails to arrange a meeting of shareholders within the timeframe specified above, shareholders subscribing their name to the request or other shareholders holding shares amounting to the required amount may convene the meeting within 45 days from the previous 45-day due date. In such case, it will be considered as the meeting convened by the Board of Directors and the Company will be responsible for any expenses incurred from the meeting and facilitate the organization of the meeting as appropriate.

In case that the quorum requirement in No. 24 is not met in such meeting, the shareholders who called for the meeting shall pay any expenses incurred to the Company.

Article 22 In calling a general meeting of shareholders, the Board of Directors shall prepare a written notice calling for the meeting that states the place, date, time, agenda of the meeting and the matters to be proposed to the meeting with reasonable detail by indicating clearly whether it is the matter proposed for information, for approval, or for consideration, as the case may be, including the opinions of the Board of Directors in the said matters, and the said notice shall be delivered to the shareholders and the Registrar for their information at least seven days prior to the date of the meeting. The notice calling for the meeting shall also be published in a newspaper at least three days prior to the date of the meeting.

The delivery of notices or documents and the publication as stated in the foregoing paragraph may be carried out through electronic means or via electronic media in accordance with the criteria set by the Registrar.

Furthermore, the Notice Calling Meeting shall be published in compliance with the provisions set forth in the Public Limited Companies Act and other relevant laws.

Article 23 If any shareholder cannot attend the meeting of shareholders, a shareholder may authorize a person who is sui juris as his proxy to attend the meeting and vote on his behalf.

Article 24 In holding the meeting of shareholders, there must be shareholders and proxies (if any) attending at a meeting of shareholders amounting to not less than twenty-five persons, or not less than one half of the total number of shareholders, and shall hold shares amounting not less than one-third of the total number of sold shares to constitute a quorum.

Article 25 The chairman of the Board of Directors shall preside as chairman of the meeting. If the Chairman of the Board is not present at a meeting, or cannot perform his/her duty, and if there is a Vice-Chairman, the Vice-Chairman present at the meeting shall be the chairman of the meeting. If there is no Vice-Chairman, or if the Vice-Chairman cannot perform his/her duty, the shareholders present at the meeting shall elect one shareholder to be the chairman of the meeting.

AGM Voting Procedure, Vote Counting, and Voting Result Notification

Vote casting guidelines and voting practices in each agenda

1. Voting shall be openly casted, taking into account the number of shares held by such shareholder. One share shall be equivalent to one vote. A shareholder or a proxies need to cast his or her vote in each agenda to either vote “Approve”, “Disapprove”, or “Abstain” from voting. If you do not cast your vote on any agenda, it is assumed that your vote is in “Approve” of that agenda (except for the vote of custodians).
2. The Chairman or Meeting Moderator will propose the Meeting to cast the vote for each agenda by asking whether shareholders “Approve”, “Disapprove”, or “Abstain”
3. In case the shareholders appoint a proxy to attend the Meeting where the proxy holder must cast the votes in accordance with the shareholders’ instruction, the Company shall count and record the votes “Approve”, “Disapprove”, or “Abstain” as specified by the shareholder in the electronic meeting system for voting in various agenda items.
4. Shareholders or proxies could exercise their rights to vote from the agenda items they attend at the Meeting onwards.
5. The directors of the Company who are shareholders would exercise their rights to vote by voting “for” in all agenda items as according to the proposal of the Board of Directors of the Company. In the case that any shareholders entrusted the Company’s director or independent director as their proxy, their votes would be casted according to their instruction indicated in the proxy form.
6. Any shareholder with a conflict of interest in any given matter is prohibited from casting a vote on such issue unless the vote is for a director’s election. The Chairman of the Meeting may ask the shareholder or proxy to leave the Meeting temporarily.

Voting by Proxy

1. In case of voting by proxy, the proxy holder must cast the votes in accordance with the granters’ instruction as specified in the proxy form. Voting by the proxy in respect of any agenda that is not in compliance with the proxy form shall be invalid and shall not constitute voting by the shareholder.
2. If, in the proxy form, the grantor has not expressed his/her intention to vote on any agenda, or if such intention is not clearly expressed, or if the Meeting considers and votes on any matter other than those specified in the proxy form, including amending or adding any fact, the proxy shall be entitled to consider and vote as the proxy deems appropriate.

AGM Voting Procedure, Vote Counting, and Voting Result Notification

1. Prior to the start of the Meeting, the Company shall inform the shareholders about the voting procedures for each agenda and the vote counting.
2. To cast their votes, shareholders need to vote via electronic meeting system of Inventech Connect. Each share shall entitled to one vote. Shareholders or proxies shall cast their vote in one of the following manners “Approve”, “Disapprove”, or “Abstain” box only. Once all shareholders have voted, the Company shall count the votes by deducting the “Against” votes and “Abstention” from the total number of votes of the shareholders who attend the meeting and is eligible to vote. The remaining votes are treated as voting “Approve”. In case the shareholders appointing proxy to attend the meeting

where the proxy holder must cast the votes in accordance with the shareholders' intention, the Company shall record the votes for, against, or abstention - as specified by the shareholder in the electronic meeting system for voting in various agendas.

3. The Company counts each vote on the agenda based on the votes of shareholders or proxies who attend the Meeting and are eligible to vote. The latest number of shares of participants attending each agenda session is used. The vote count is displayed in four decimal places. When the vote counting result of any agenda is announced, it is considered finalized. The results of the votes will be announced in the Meeting after the voting process of each agenda was completed.

Resolutions of the Shareholders' Meeting

The resolutions of the shareholders' meeting shall consist of the following votes:

Vote counting on general agenda items

1. In a normal case, the resolutions shall be in accordance with the majority votes of shareholders who attend the meeting and shall be entitled to vote.
2. The votes of abstention shall not be used as the basis of vote counting.
3. In case of equal votes, the Chairman of the meeting is entitled to a second or a casting vote.
4. When voting on the agenda item to consider and approve the election of directors to replace the directors retiring by rotation, company shall propose that the Meeting vote on an individual basis, in the interest of transparency object to the voting criteria as described above.
5. In other cases, which the law and/or the Company's Articles of Association specify differently, the resolutions shall be in accordance with that. The Chairman or Meeting Moderator of the meeting shall notify the shareholders prior to voting on each particular agenda.

Vote counting on the agenda item to consider and approve directors' remuneration.

1. This agenda item shall require votes of not less than two-thirds (2/3) of the total votes of the shareholders attending the Meeting.
2. The votes of abstention shall be used as the basis of vote counting.

Note: In all agenda items of the Meeting, should shareholders or proxies would like to give their opinions or ask questions, if the opinions or the questions are irrelevant to that agenda item, the Chairman of the Meeting shall ask them to give their opinions or ask questions again during the agenda item 7 which is to consider any other business.

Guidelines for attending of Electronic Meeting and The User Manual via Inventech Connect System

L.P.N. Development Public Company Limited (“the Company”) will conduct the Annual General Meeting of Shareholders 2026 in the format of an Electronic Meeting (E-Meeting), live streamed from the Company’s headquarters, in accordance with applicable legal provisions.

The Company has appointed Inventech Systems (Thailand) Co., Ltd. (“Inventech”) to provide and manage the Annual General Meeting of Shareholders 2026 will be conducted in electronic format via the Inventech Connect system in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and the Notification of the Ministry of Digital Economy and Society re: Standards for Security of Electronic Meetings B.E. 2563 (2020), including other applicable regulations and The electronic meeting service provider is duly qualified and certified by the relevant authorities. The meeting control system (Zoom Meeting) has obtained certification, and the Inventech Connect e-voting system has completed a Self-Assessment in compliance with the requirements of the Electronic Transactions Development Agency (ETDA).

The Company would thus like to inform the shareholders and proxies of the procedures and guidelines for attending Annual General Meeting of Shareholders 2026 via E-Meeting system as follows:

Instructions for attending the Meeting via E-Meeting system

Shareholders and proxies who wish to attend the Meeting via electronic media in person may proceed in accordance with the document submission system procedures to verify their identity for participation in the electronic meeting, as follows:

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at the following link:

<https://app.inventech.co.th/LPN327831R/#/homepage>

or scan QR Code.



The registration will open on 31st March 2026 at 8:30h. onwards until the end of the meeting

The procedures are as follows:

1. Click link URL or scan QR Code in the letter notice Annual General Meeting
2. Choose type request for request form to 4 steps
 - Step 1 Fill in the information shown on the registration
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information
3. Please wait for an email information detail of meeting and Password

Noted : In case of Shareholders and proxies would like to merge user accounts, please using the same email and phone number.

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from 31 March 2026 at 8:30 a.m. and shall be closed on 10 April 2026 Until the end of the meeting.
3. The electronic conference system will be available on 10 April 2026 at 07:30 a.m. (2 hours before the opening of the meeting). Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Independent Directors

For Shareholders who authorize one of the Company’s Independent Directors to attend and vote on his or her behalf, The Shareholders can submit a request to attend the meeting by Electronic Means of the specified procedures or send the proxy form together with the required documents to the Company by mail to the following address. The proxy form and required documents shall be delivered to the Company by 9 April 2026 at 5.00 p.m.

L.P.N. Development Public Company Limited “Company Secretary”
 1168/109, 36th floor, Lumpini Tower,
 Rama 4 Road, Tungmahamek subdistrict, Sathorn, Bangkok 10120

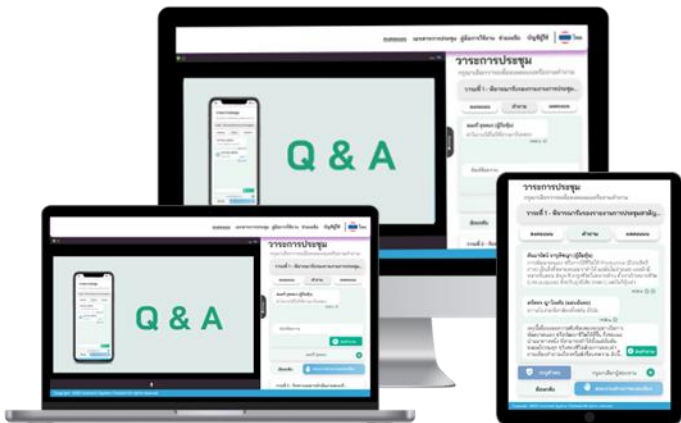
Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, Then click on “Accept”
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button “Cancel latest vote” (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

[Step to ask questions via Inventech Connect](#)



- Select which agenda
- Click on “Question” button
- 1 Ask a question
 - Type the question then click “Send”
- 2 Ask the question via video
 - Click on “Conference”
 - Click on “OK” for confirm your queue
 - Please wait for the queue for you then your can open the microphone and camera

[If you have any problems with the software, please contact Inventech Call Center](#)

[If you have any problems](#)

In the event of any technical difficulties in using the electronic meeting system (E-Meeting).

Please contact Inventech Systems (Thailand) Co., Ltd. through the following channels:

- Telephone : 02-460-9222
- LINE : @inventechconnect

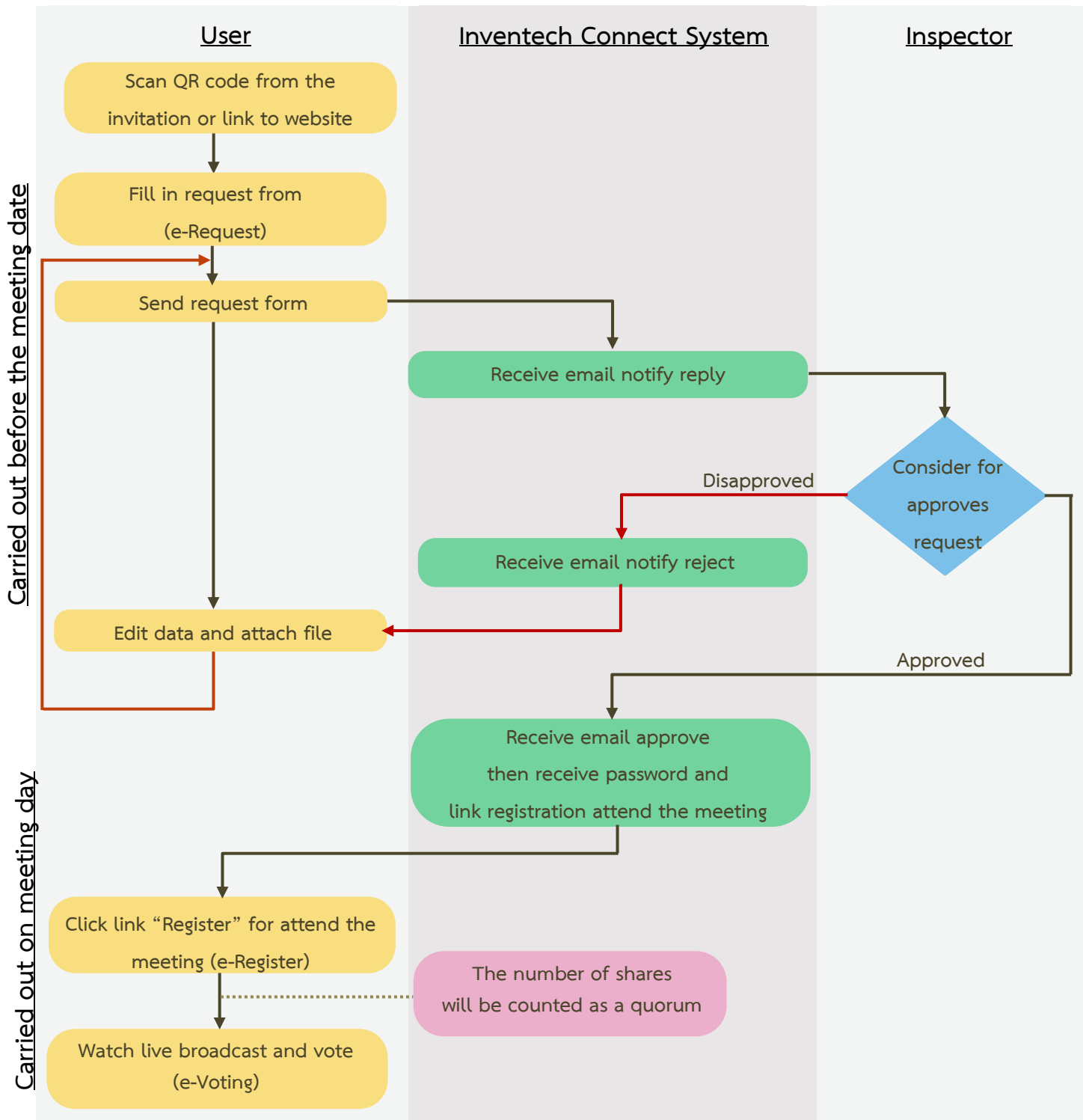
The system available during 31 March 2026 - 10 April 2026 at 08.30 a.m. – 05.30 p.m. until the end of the meeting on the business days only, excludes holidays and public holidays

Scan this QR Code to report a problem



@inventechconnect

Guidelines for attending of Electronic Meeting (E-Meeting)



Condition of use

In case Merge account/change account

- In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

- Attendees can click on "Register to leave the quorum", the systems will be number of your shares out from the meeting base.

[User Manual and instructional video for the electronic meeting system \(E-Meeting\)](#)
[in QR Code format](#)

Scan this QR Code to access the user manual for the system



Shareholders or proxies are requested to study the User Manual and Guideline Video for Inventech Connect system for detailed on the use of the Electronic Meeting System (E-Meeting).

*Note : Operation of the electronic conferencing system and Inventech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
 - High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
 - High Quality Video: Must be have internet speed at 1.0 Mbps.
 - Standard Quality Video: A minimum internet speed of 0.5 Mbps is recommended.
2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge

**** The system does not supported Internet Explorer.**

Documents or Evidence of Shareholder or Shareholder Representation Eligible to attend the Meeting

1. Individual Shareholders

1.1 Thai National Shareholders

- (a) A certified copy of the shareholder's identification card, such as national ID card, government official card or driver's license issued by the Department of Land Transport (bearing the national ID number) that has not expired, duly signed by the shareholder for certification. In the event of any change of name or surname, supporting evidence shall also be submitted.
- (b) In the case of proxy:
- Proxy Form B, downloadable from <https://lpn-th.listedcompany.com/notice.html>, must be completely and correctly filled out and signed by both grantor and grantee.
 - A certified copy of the shareholder's national ID card or a copy of driver's license or government officer ID card that has not expired, duly signed for certification, along with a certified copy of the grantor's national ID card or a copy of driver's license or government officer ID card, or passport (for foreigner nationals) that has not expired, duly signed for certification. In the case of name-surname changes, must provide supporting evidence, duly signed for certification and

1.2 Foreign Shareholders

- (a) A certified copy of the shareholder's passport, signed by the shareholder.
- (b) In the case of proxy:
- Proxy Form B, downloadable from <https://lpn-th.listedcompany.com/notice.html>, must be completely and correctly filled out and signed by both grantor and the grantee.
 - A certified copy of the passport of the shareholder who is the grantor and the national ID card or passport (for foreign nationals) of the grantee that has not expired, duly signed for certification along with a certified copy of the grantor's national ID card or a copy of driver's license or government officer ID card, or passport (for foreigner nationals) that has not expired, duly signed for certification. If the name or surname has been changed, supporting evidence, duly signed for certification must also be submitted.

2. Juristic Persons

2.1 In the case of the Authorized Signatory of the Juristic Person attends the Electronic Meeting (E-meeting) in person

- (a) A certified copy of the national ID card or passport (for foreign nationals) or the authorized representative of the current identification evidence, duly signed for certification.
- (b) A certified copy of the juristic person's certificate of registration (issued within the past 1 year) from the Department of Business Development, Ministry of Commerce, certified by the authorized signatory and affixed with the company seal (if any).

2.2 In the case, the proxy is a juristic person incorporated in Thailand :

- (a) Proxy Form B, downloadable from <https://lpn-th.listedcompany.com/notice.html>, must be completely and correctly filled out and signed by both granter and grantee.
 - (b) A certified copy of the juristic person's certificate of registration (issued within the past 1 year), certified by the authorized signatory and affixed with the company seal (if any).
 - (c) A certified copy of the national ID card or passport (for foreign nationals) that has not expired of the authorized signatory who signs the proxy form, duly signed for certification and a certified copy of the national ID card or passport (for foreign nationals) of the grantee that has not expired, duly signed for certification.
- (D) In the case, the proxy is a juristic person incorporated aboard :
- Proxy Form B, downloadable from <https://lpn-th.listedcompany.com/notice.html>, must be completely and correctly filled out and signed by both granter and grantee.
 - A certified copy of the juristic person's certificate of registration must be certified by the local governing law and authorized by a notary public (issued not more than 6 months).
 - In case a certified copy of the juristic person has been authorized by the Notary Public or government authority, such certified copy must be duly signed for certification by authorized person of the juristic person and affixed with the Company seal (if applicable).
 - A certified copy of the grantor's authorized director's the national ID card or government officer ID card, or passport (for foreigner nationals) that has not expired, duly signed for certification, along with a certified copy of the proxy's national ID card or government officer ID card, or passport (for foreigner nationals), duly signed for certification.

2.3 For Non-Thai Shareholders or Foreign Juristic Persons Appointing a Custodian in Thailand

- (a) Proxy Form C, downloadable from <https://lpn-th.listedcompany.com/notice.html>, must be completely and correctly filled out and signed by both grantor and the grantee. The grantor must be signed by the person authorized to act on behalf of the custodian. The following documents must be attached:
 - Power of attorney from the shareholder authorizing the custodian to sign the proxy form on their behalf.
 - Confirmation that the person signing the proxy form is licensed to operate custodian.
- (b) Valid government-issued identification such as national ID card, government official ID card, driver's license or passport, duly signed for certification.

In case the original foreign-language documents are not in English, it shall be translated to the English language and certified true and correct translation and must be an authorized signatory by authorized person of the juristic person.

Proxy Appointment for the Annual General Meeting of Shareholders

Proxy authorization for the Annual General Meeting of Shareholders 2026

In the case where Shareholder appoints a proxy to attend the Meeting via electronic means (E-Meeting), the shareholder should carefully review the details of the meeting agenda before granting the proxy.

The Department of Business Development, Ministry of Commerce, has established three types of proxy forms for shareholder meetings, as outlined in the Notification of the Department of Business Development on the Determination of Proxy Form Templates, as follows:

1. Form A: General proxy form
2. Form B: Proxy form with specific agenda items
3. Form C: Proxy form specifically for foreign investors appointing a custodian in Thailand to hold and manage their shares

L.P.N. Development Public Company Limited **requires the use of Proxy Forms B and C**, which contain clearly defined and complete agenda items. For the upcoming Annual General Meeting of Shareholders, if you are unable to attend the Meeting in person, the Company kindly requests shareholders to consider appointing one of the following Independent Directors, who has no interest in any of the proposed agenda items, as their proxy:

- | | |
|-------------------------------------|--|
| 1. Mr. Krirk Vanikkul | - Vice Chairman of the Board of Directors,
Chairman of Risk Management Committee and
Independent Director |
| 2. Mr. Khantachai Vichakkhana | - Director, Chairman of Audit Committee and
Independent Director |
| 3. Pol.Lt.Gen. Chiraphat Bhumichitr | - Director, Audit Committee Member, Chairman of
Nomination, Remuneration, Good Corporate
Governance and Sustainability Committee
and Independent Director |
| 4. Mr. Weerasak Wahawisal | - Director, Audit Committee Member, Nomination,
Remuneration, Good Corporate Governance and
Sustainability Committee Member and
Independent Director |

If you wish to appoint an Independent Director as your proxy to attend the Meeting on your behalf, please send the completed proxy form along with supporting documents to the Company by post, ensuring they arrive before the Meeting date. The documents can be sent to:

L.P.N. Development Public Company Limited
“Office of the Board of Directors”
1168/109, 36th Floor, Lumpini Tower
Rama IV Road, Thung Maha Mek Subdistrict, Sathorn District,
Bangkok 10120

Please mark the checkbox in front of the name of the person you wish to appoint as your proxy to attend the Meeting and cast votes on your behalf in order to ensure the required number of shares for the quorum as per the Company's regulations. After filling out the form, making the selection, signing the document, and affixing a 20-baht stamp duty, please return the form to the Company at least one day before the Meeting to ensure sufficient time for preparation and coordination.

The Company has prepared stamp duty for affixing to the proxy form for the convenience of shareholders. Shareholders may download Proxy Form B and Proxy Form C from the Company's website at www.lpn.co.th > Investor Relations > Shareholder Information > Invitation Letter to Annual General Meeting of Shareholders > Annual General Meeting of Shareholders 2026.

If a shareholder granting a proxy has cast votes in advance for each agenda item in Proxy Form B, the Company will record the votes in accordance with the instructions specified therein. If a shareholder appoints an Independent Director as proxy without indicating voting instructions in the proxy form, the Independent Director acting as proxy will cast the vote in accordance with the resolution of the Board of Directors.

Should a shareholder wish to revoke the proxy, a written notice must be submitted to the Company prior to the commencement of the Meeting, no later than 9 April 2026 at 17.30h.

The Company provides e-Proxy Voting services through Thailand Securities Depository Co., Ltd. (TSD) using Proxy Forms B and C. This service is available for:

1. Individual shareholders who are IVP members and have completed identity verification via the National Digital ID (NDID) system or the Digital ID (ThalID) application who can access the system via the Investor Portal (IVP)
2. Mutual funds managed by asset management companies and foreign juristic persons managed by custodians, who can access the system via e-Proxy Voting

Shareholders who wish to use the e-Proxy Voting service are not required to send proxy forms or identification documents by post. They only need to complete the proxy information via the Investor Portal (IVP). The system will be open for e-Proxy Voting from 19 March 2026 until 9 April 2026 at 17.00h.

(ปิดอากรแสตมป์ 20 บาท)
(Affix Duty Stamp 20 Baht)

หนังสือมอบฉันทะ (แบบ ข.)
Proxy (Form B.)

เลขทะเบียนผู้ถือหุ้น _____
Shareholders' Registration No.

เขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____
I/We Nationality

อยู่บ้านเลขที่ _____
Address

(2) เป็นผู้ถือหุ้นของ บริษัท แอล.พี.เอ็น.ดีเวลลอปเม้นท์ จำกัด (มหาชน) (“บริษัท”)
Being a Shareholder of L.P.N. Development Public Company Limited (“The Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total amount of shares with the voting rights of votes as follows:

- หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Ordinary share shares with the voting rights of votes
- หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Preferred share shares with the voting rights of votes

(3) ขอมอบฉันทะให้
Hereby Appoint

1. ชื่อ _____ อายุ _____ ปี
Name age years,
อยู่บ้านเลขที่ _____ หมู่ _____ หมู่บ้าน/อาคาร _____
Residing at Moo Village/Building
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road Tambol/Khwaeng Amphur/Khet
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal Code

หรือ มอบฉันทะให้กรรมการอิสระ
Or Appoint Independent Director

2. ชื่อ **นายเกริก** **วณิกกุล** อายุ 72 ปี
Name Mr. Krirk Vanikkul age 72 years,
อยู่บ้านเลขที่ 1168/109 บมจ. แอล.พี.เอ็น.ดีเวลลอปเม้นท์ ชั้น 36 อาคารลุมพินี ทาวเวอร์
Residing at 1168/109 L.P.N.Development PCL. 36th floor, Lumpini Tower
ถนน พระราม 4 ตำบล/แขวง ทUNGMAHEK อำเภอ/เขต สาทร
Road Rama 4 Tambol/Khwaeng Tungmahamek Amphur/Khet Sathorn
จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10120 **หรือ**
Province Bangkok Postal Code 10120 **or**

3. ชื่อ **นายขันธชัย** **วิจักขณะ** อายุ 77 ปี
Name Mr. Khantachai Vichakkhana age 77 years,
อยู่บ้านเลขที่ 1168/109 บมจ. แอล.พี.เอ็น.ดีเวลลอปเม้นท์ ชั้น 36 อาคารลุมพินี ทาวเวอร์
Residing at 1168/109 L.P.N.Development PCL. 36th floor, Lumpini Tower
ถนน พระราม 4 ตำบล/แขวง ทUNGMAHEK อำเภอ/เขต สาทร
Road Rama 4 Tambol/Khwaeng Tungmahamek Amphur/Khet Sathorn
จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10120 **หรือ**
Province Bangkok Postal Code 10120 **or**

4. ชื่อ **พลตำรวจโท จิรพัฒน์ ภูมิจิตร** อายุ 63 ปี
Name Pol.Lt.Gen. Chiraphat Bhumichitr age 63 years,
อยู่บ้านเลขที่ 1168/109 บมจ. แอล.พี.เอ็น.ดีเวลลอปเม้นท์ ชั้น 36 อาคารลุมพินี ทาวเวอร์
Residing at 1168/109 L.P.N.Development PCL. 36th floor, Lumpini Tower
ถนน พระราม 4 ตำบล/แขวง ทUNGมหาเมฆ อำเภอ/เขต สาทร์
Road Rama 4 Tambol/Khwaeng Tungmahamek Amphur/Khet Sathorn
จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10120 หรือ
Province Bangkok Postal Code 10120 or

5. ชื่อ **นายวีระศักดิ์ วหาวิศาล** อายุ 69 ปี
Name Mr. Weerasak Wahawisal age 69 years,
อยู่บ้านเลขที่ 1168/109 บมจ. แอล.พี.เอ็น.ดีเวลลอปเม้นท์ ชั้น 36 อาคารลุมพินี ทาวเวอร์
Residing at 1168/109 L.P.N.Development PCL. 36th floor, Lumpini Tower
ถนน พระราม 4 ตำบล/แขวง ทUNGมหาเมฆ อำเภอ/เขต สาทร์
Road Rama 4 Tambol/Khwaeng Tungmahamek Amphur/Khet Sathorn
จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10120 หรือ
Province Bangkok Postal Code 10120 or

คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันศุกร์ที่ 10 เมษายน พ.ศ. 2569 เวลา 09.30 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-Meeting) โดยถ่ายทอดสดจาก อาคารสำนักงานใหญ่ของบริษัท หรือที่จะฟังเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As my sole proxy to attend and vote on my behalf at the Annual General Meeting of Shareholders 2026 on Friday, 10th April 2026 at 09.30 hours, via Electronic Meeting (E-Meeting) with live broadcast from the Head Office Building of the Company, or at any adjournment thereof.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
I authorize my Proxy to cast the votes according to my intentions as follows:

วาระที่ 1 รับทราบรายงานคณะกรรมการบริษัทสำหรับผลการดำเนินงานในรอบปี 2568
Agenda No. 1 To Acknowledge the report of the Board of Directors on the performance of the Company in 2025.

(ระเบียบวาระนี้ เป็นเรื่องเพื่อทราบ จึงไม่ต้องลงคะแนนเสียง)
(This agenda item is for acknowledgement, therefore there is not vote casting)

วาระที่ 2 พิจารณานุมัติงบการเงินประจำปี 2568 สิ้นสุด ณ วันที่ 31 ธันวาคม พ.ศ. 2568
Agenda No. 2 To Consider and Approve the Financial Statements for the Year 2025 Ended 31 December 2025.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 3 พิจารณานุมัติการจัดสรรกำไร และการจ่ายเงินปันผลประจำปี
Agenda No. 3 To Consider and Approve the Allocation of Profit and the Annual Dividend Payment.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 4
Agenda No. 4

พิจารณาเลือกตั้งกรรมการแทนกรรมการที่ออกจากตำแหน่งตามวาระ

To Consider the Election of Directors in Replacement of Those Retiring by Rotation.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:

การแต่งตั้งกรรมการทั้งชุด

To elect directors as a whole

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

การแต่งตั้งกรรมการเป็นรายบุคคล

To elect each director individually

1. ชื่อกรรมการ นายอมรศักดิ์ นพรมภา

Name of Director: Mr. Amornsuk Noparumpa

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

2. ชื่อกรรมการ นางสาวดารณี ฉัตรพิริยะพันธ์

Name of Director: Miss Daranee Chatphiriyaphan

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

3. ชื่อกรรมการ นางยุพา เตชะไกรศรี

Name of Director: Mrs. Yupa Techakraisri

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

4. ชื่อกรรมการ นายสมบัติ ชาญยุทธกร

Name of Director: Mr. Sombat Chanyutthagorn

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 5
Agenda No. 5

พิจารณากำหนดค่าตอบแทนคณะกรรมการบริษัท และคณะกรรมการชุดย่อย ประจำปี 2569

To Consider and Approve the Remuneration of the Board of Directors and Sub-Committees for the Year 2026.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 6
Agenda No. 6

พิจารณาแต่งตั้งผู้สอบบัญชี และกำหนดค่าตอบแทนประจำปี 2569

To Consider and Approve the Appointment of the Auditor and the Determination of the Audit Fee for the Year 2026.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 7 พิจารณาเรื่องอื่นๆ (ถ้ามี)
Agenda No. 7 To consider any other business (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่ากรลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช้เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
Vote of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the Shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณา หรือลงมติในเรื่องใด นอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลง หรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
In case I do not specify the authorization or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my behalf as the Proxy deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me in all respects except for vote of the Proxy which is not in accordance with this Proxy Form.

ลงนาม/Signed _____ ผู้มอบฉันทะ/Shareholder
(_____)

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
(_____)

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
(_____)

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
(_____)

หมายเหตุ: / Remark:

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคน เพื่อแยกการลงคะแนนเสียงได้
The Shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.

2. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุด หรือเลือกตั้งกรรมการเป็นรายบุคคล
In the agenda relating to the election of Directors, it is applicable to elect either director as a whole or elect each director individually.

3. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ
In case there are agendas other than those specified above, the additional statement can be specified by the Shareholder in the Regular Continued Proxy Form B as enclosed.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.
Regular Continued Proxy Form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท แอล.พี.เอ็น.ดีเวลลอปเม้นท์ จำกัด (มหาชน)
Authorization on behalf of the Shareholder of L.P.N. Development Public Company Limited

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันศุกร์ที่ 10 เมษายน พ.ศ. 2569 เวลา 09.30 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-Meeting) โดยถ่ายทอดสดจากอาคารสำนักงานใหญ่ของบริษัท หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย
For the Annual General Meeting of Shareholders 2026 on Friday, 10 April 2026 at 09.30 hours, via Electronic Meeting (E-Meeting) with live broadcast from the Head Office Building of the Company, or at any adjournment thereof.

วาระที่ _____ เรื่อง _____
Agenda Re:

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

วาระที่ _____ เรื่อง _____
Agenda Re:

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

วาระที่ _____ เรื่อง **เลือกตั้งกรรมการ (ต่อ)**
Agenda Re: Election of Directors

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:

ชื่อกรรมการ _____
Name of Director

- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

ชื่อกรรมการ _____
Name of Director

- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

ชื่อกรรมการ _____
Name of Director

- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

ชื่อกรรมการ _____
Name of Director

- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

(ปิดอากรแสตมป์ 20 บาท)
(Affix Duty Stamp 20 Baht)

หนังสือมอบฉันทะ (แบบ ค.)
Proxy (Form C.)

(แบบที่ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนจากต่างประเทศ และแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทย เป็นผู้รับฝากและดูแลหุ้นเท่านั้น)
(For the shareholder who is specified in the register as a foreign investor and has appointed a custodian in Thailand to be a share depository and keeper)

เลขทะเบียนผู้ถือหุ้น _____
Shareholders' Registration No.

เขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____
I/We Nationality

อยู่บ้านเลขที่ _____
Address

ในฐานะผู้ประกอบการธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ _____
As the Custodian of

ซึ่งเป็นผู้ถือหุ้นของ บริษัท แอล.พี.เอ็น.ดีเวลลอปเม้นท์ จำกัด (มหาชน) (“บริษัท”)
Being a Shareholder of L.P.N. Development Public Company Limited (“The Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total amount of shares with the voting rights of votes as follows:

- หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Ordinary share shares with the voting rights of votes
- หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Preferred share shares with the voting rights of votes

(2) ขอมอบฉันทะให้
Hereby Appoint

1. ชื่อ _____ อายุ _____ ปี
Name age years,
อยู่บ้านเลขที่ _____ หมู่ _____ หมู่บ้าน/อาคาร _____
Residing at Moo Village/Building
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road Tambol/Khwaeng Amphur/Khet
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal Code

หรือ มอบฉันทะให้กรรมการอิสระ
Or Appoint Independent Director

2. ชื่อ นายเกริก วณิกกุล อายุ 72 ปี
Name Mr. Krirk Vanikkul age 72 years,
อยู่บ้านเลขที่ 1168/109 บมจ. แอล.พี.เอ็น.ดีเวลลอปเม้นท์ ชั้น 36 อาคารลุมพินี ทาวเวอร์
Residing at 1168/109 L.P.N.Development PCL. 36th floor, Lumpini Tower
ถนน พระราม 4 ตำบล/แขวง ทUNGMAHAMEK อำเภอ/เขต สาทร
Road Rama 4 Tambol/Khwaeng Tungmahamek Amphur/Khet Sathorn
จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10120 หรือ
Province Bangkok Postal Code 10120 or

3. ชื่อ **นายขันธชัย วิจักขณะ** อายุ 77 ปี
 Name Mr. Khantachai Vichakkhana age 77 years,
 อยู่บ้านเลขที่ 1168/109 บมจ. แอล.พี.เอ็น.ดีเวลลอปเม้นท์ ชั้น 36 อาคารลุมพินี ทาวเวอร์
 Residing at 1168/109 L.P.N.Development PCL. 36th floor, Lumpini Tower
 ถนน พระราม 4 ตำบล/แขวง ทUNGMAHEK อำเภอ/เขต สาทรร
 Road Rama 4 Tambol/Khwaeng Tungmahamek Amphur/Khet Sathorn
 จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10120 **หรือ**
 Province Bangkok Postal Code 10120 **or**
4. ชื่อ **พลตำรวจโท จิรพัฒน์ ภูมิจิตร** อายุ 63 ปี
 Name Pol.Lt.Gen. Chiraphat Bhumichitr age 63 years,
 อยู่บ้านเลขที่ 1168/109 บมจ. แอล.พี.เอ็น.ดีเวลลอปเม้นท์ ชั้น 36 อาคารลุมพินี ทาวเวอร์
 Residing at 1168/109 L.P.N.Development PCL. 36th floor, Lumpini Tower
 ถนน พระราม 4 ตำบล/แขวง ทUNGMAHEK อำเภอ/เขต สาทรร
 Road Rama 4 Tambol/Khwaeng Tungmahamek Amphur/Khet Sathorn
 จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10120 **หรือ**
 Province Bangkok Postal Code 10120 **or**
5. ชื่อ **นายวีระศักดิ์ วหาวิศาล** อายุ 69 ปี
 Name Mr. Weerasak Wahawisal age 69 years,
 อยู่บ้านเลขที่ 1168/109 บมจ. แอล.พี.เอ็น.ดีเวลลอปเม้นท์ ชั้น 36 อาคารลุมพินี ทาวเวอร์
 Residing at 1168/109 L.P.N.Development PCL. 36th floor, Lumpini Tower
 ถนน พระราม 4 ตำบล/แขวง ทUNGMAHEK อำเภอ/เขต สาทรร
 Road Rama 4 Tambol/Khwaeng Tungmahamek Amphur/Khet Sathorn
 จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10120 **หรือ**
 Province Bangkok Postal Code 10120 **or**

คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันศุกร์ที่ 10 เมษายน พ.ศ. 2569 เวลา 09.30 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-Meeting) โดยถ่ายทอดสดจากอาคารสำนักงานใหญ่ของบริษัท หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As my sole proxy to attend and vote on my behalf at the Annual General Meeting of Shareholders 2026 on Friday, 10th April 2026 at 09.30 hours, via Electronic Meeting (E-Meeting) with live broadcast from the Head Office Building of the Company, or at any adjournment thereof.

(3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I authorize my Proxy to cast the votes according to my intentions as follows:

(ก) มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือ และมีสิทธิออกเสียงลงคะแนนได้

(a) Grant all of my/our proxy in accordance with the amount of shares with voting right I/we hold

(ข) มอบฉันทะบางส่วน คือ

(b) Grant certain of my/our proxy as follows:

หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
 Ordinary share shares with the voting rights of votes

หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
 Preferred share shares with the voting rights of votes

รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด _____ เสียง
 Total rights to vote equal to votes

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I authorize my Proxy to cast the votes according to my intentions as follows:

วาระที่ 1 รับทราบรายงานคณะกรรมการบริษัทสำหรับผลการดำเนินงานในรอบปี 2568
Agenda No. 1 To Acknowledge the report of the Board of Directors on the performance of the Company in 2025.

(ระเบียบวาระนี้ เป็นเรื่องเพื่อทราบ จึงไม่ต้องลงคะแนนเสียง)
(This agenda item is for acknowledgement, therefore there is not vote casting)

วาระที่ 2 พิจารณาอนุมัติงบการเงินประจำปี 2568 สิ้นสุด ณ วันที่ 31 ธันวาคม พ.ศ. 2568
Agenda No. 2 To Consider and Approve the Financial Statements for the Year 2025 Ended 31 December 2025.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

วาระที่ 3 พิจารณาอนุมัติการจัดสรรกำไร และการจ่ายเงินปันผลประจำปี
Agenda No. 3 To Consider and Approve the Allocation of Profit and the Annual Dividend Payment.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

วาระที่ 4 พิจารณาเลือกตั้งกรรมการแทนกรรมการที่ออกจากตำแหน่งตามวาระ
Agenda No. 4 To Consider the Election of Directors in Replacement of Those Retiring by Rotation.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- การแต่งตั้งกรรมการทั้งหมด
To elect directors as a whole
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|
- การแต่งตั้งกรรมการเป็นรายบุคคล
To elect each director individually
- ชื่อกรรมการ นายอมรศักดิ์ นพรัมภา
Name of Director: Mr. Amornsuk Noparumpa

<input type="checkbox"/> เห็นด้วย Approve	<input type="checkbox"/> ไม่เห็นด้วย Disapprove	<input type="checkbox"/> งดออกเสียง Abstain
--	--	--
 - ชื่อกรรมการ นางสาวดารณี ฉัตรพิริยะพันธ์
Name of Director: Miss Daranee Chatphiriyaphan

<input type="checkbox"/> เห็นด้วย Approve	<input type="checkbox"/> ไม่เห็นด้วย Disapprove	<input type="checkbox"/> งดออกเสียง Abstain
--	--	--
 - ชื่อกรรมการ นางยุพา เทชะไกรศรี
Name of Director: Mrs. Yupa Techakraisri

<input type="checkbox"/> เห็นด้วย Approve	<input type="checkbox"/> ไม่เห็นด้วย Disapprove	<input type="checkbox"/> งดออกเสียง Abstain
--	--	--
 - ชื่อกรรมการ นายสมบัติ ชาญยุทธกร
Name of Director: Mr. Sombat Chanyutthagorn

<input type="checkbox"/> เห็นด้วย Approve	<input type="checkbox"/> ไม่เห็นด้วย Disapprove	<input type="checkbox"/> งดออกเสียง Abstain
--	--	--

วาระที่ 5 พิจารณากำหนดค่าตอบแทนคณะกรรมการบริษัท และคณะกรรมการชุดย่อย ประจำปี 2569
Agenda No. 5 To Consider and Approve the Remuneration of the Board of Directors and Sub-Committees for the Year 2026.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

วาระที่ 6 พิจารณาแต่งตั้งผู้สอบบัญชี และกำหนดค่าตอบแทนประจำปี 2569
Agenda No. 6 To Consider and Approve the Appointment of the Auditor and the Determination of the Audit Fee for the Year 2026.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

วาระที่ 7 พิจารณาเรื่องอื่นๆ (ถ้ามี)
Agenda No. 7 To consider any other business (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่า การลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ใช้เป็น การลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
Vote of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the Shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ประชุมมีการพิจารณา หรือลงมติในเรื่องใด นอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลง หรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
In case I do not specify the authorization or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my behalf as the Proxy deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่า ข้าพเจ้าได้กระทำเองทุกประการ
For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me in all respects except for vote of the Proxy which is not in accordance with this Proxy Form.

ลงนาม/Signed _____ ผู้มอบฉันทะ/Shareholder
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

หมายเหตุ : / Remark:

1. หนังสือมอบฉันทะแบบ ค. นี้ ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศ และแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น
This Proxy form C is only used for the shareholder who as specified in the register is a foreign investor and has appointed a custodian in Thailand to be a share depositary and keeper.
2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ
The documents needed to be attached to this proxy form are:
 - (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
Power of attorney from the shareholder empowering the custodian to sign the Proxy form on his/her behalf.
 - (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)
A letter confirming that the person executing the proxy form has obtained a license of being a custodian.
3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคน เพื่อแยกการลงคะแนนเสียงได้
The shareholder appointing the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.
4. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุด หรือเลือกตั้งกรรมการเป็นรายบุคคล
In the Agenda for the election of directors, the vote may be made for all certain directors.
5. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ
In case where the statement exceeds those specified in the Attachment to Proxy form C provided.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.
Regular Continued Proxy Form C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท แอล.พี.เอ็น.ดีเวลลอปเม้นท์ จำกัด (มหาชน)
Authorization on behalf of the Shareholder of L.P.N. Development Public Company Limited

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันศุกร์ที่ 10 เมษายน พ.ศ. 2569 เวลา 09.30 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-Meeting) โดยถ่ายทอดสดจากอาคารสำนักงานใหญ่ของบริษัท หรือที่จะฟังเสียงไปในวัน เวลา และสถานที่อื่นด้วย
For the Annual General Meeting of Shareholders 2026 on Friday, 10 April 2026 at 09.30 hours, via Electronic Meeting (E-Meeting) with live broadcast from the Head Office Building of the Company, or at any adjournment thereof.

วาระที่ _____ เรื่อง _____
Agenda Re: _____
 เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve Votes Disapprove Votes Abstain Votes

วาระที่ _____ เรื่อง _____
Agenda Re: _____
 เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve Votes Disapprove Votes Abstain Votes

วาระที่ _____ เรื่อง เลือกตั้งกรรมการ (ต่อ)
Agenda Re: Election of Directors

ชื่อกรรมการ _____
Name of Director
 เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ _____
Name of Director
 เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ _____
Name of Director
 เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ _____
Name of Director
 เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve Votes Disapprove Votes Abstain Votes

Names and Profiles of the Independent Directors nominated by the Company for Appointment as Proxies by Shareholders

Name Mr. Krirk Vanikkul
Age 72 years
Position Vice Chairman of the Board of Directors,
Chairman of Risk Management Committee and
Independent Director



Shareholding in the Company 579,100 shares (including spouses) 0.04 percent of the total shares sold. (Information as of 31st December 2025)

Address L.P.N. Development Public Company Limited
1168/109 36th Floor, Lumpini Tower, Rama IV Road,
Thungmahamek, Sathorn, Bangkok 10120

Conflict of Interest in the Proposed Agenda

- No conflict of interest in Agenda 4
To Consider the Election of Directors in Replacement of Those Retiring by Rotation.
- Conflict of interest in Agenda 5
To Consider and Approve the Remuneration of the Board of Directors and Sub-Committees for the Year 2026.

Special conflict of interest in the proposed agenda of the Annual General Meeting of Shareholders 2026

- None -

Remark : The history of the independent director is documented in the "History of the Board of Directors" section of Form 56-1 One Report for the year 2025.

Names and Profiles of the Independent Directors nominated by the Company for Appointment as Proxies by Shareholders

Name Mr. Khantachai Vichakkhana
Age 77 years
Position Director, Chairman of the Audit Committee and
Independent Director



Shareholding in the Company - None
(Information as of 31st December 2025)


Address L.P.N. Development Public Company Limited
1168/109 36th Floor, Lumpini Tower, Rama IV Road,
Thungmahamek, Sathorn, Bangkok 10120

Conflict of Interest in the Proposed Agenda - No conflict of interest in Agenda 4
To Consider the Election of Directors in Replacement of Those Retiring by Rotation.
- Conflict of interest in Agenda 5
To Consider and Approve the Remuneration of the Board of Directors and
Sub-Committees for the Year 2026.

Special conflict of interest in the proposed agenda of the Annual General Meeting of Shareholders 2026 - None -

Remark : The history of the independent director is documented in the "History of the Board of Directors" section of Form 56-1 One Report for the year 2025.

Names and Profiles of the Independent Directors nominated by the Company for Appointment as Proxies by Shareholders

Name	Pol.Lt.Gen. Chiraphat Bhumichitr	
Age	63 years	
Position	Director, Chairman of the Nomination, Remuneration, Good Corporate Governance and Sustainability Committee, Audit Committee Member and Independent Director	
Shareholding in the Company	- 300,000 shares (including spouses) 0.02 percent of the total shares sold (Information as of 31 st December 2025)	
Address	L.P.N. Development Public Company Limited 1168/109 36th Floor, Lumpini Tower, Rama IV Road, Thungmahamek, Sathorn, Bangkok 10120	
Conflict of Interest in the Proposed Agenda	- <u>No conflict of interest in Agenda 4</u> To Consider the Election of Directors in Replacement of Those Retiring by Rotation. - <u>Conflict of interest in Agenda 5</u> To Consider and Approve the Remuneration of the Board of Directors and Sub-Committees for the Year 2026.	
Special conflict of interest in the proposed agenda of the Annual General Meeting of Shareholders 2026	- <u>None</u> -	

Remark : The history of the independent director is documented in the "History of the Board of Directors" section of Form 56-1 One Report for the year 2025.

Names and Profiles of the Independent Directors nominated by the Company for Appointment as Proxies by Shareholders

Name Mr. Weerasak Wahawisal
Age 69 years
Position Director, Audit Committee Member, The Nomination, Remuneration, Good Corporate Governance and Sustainability Committee Member and Independent Director



Shareholding in the Company - None -
(Information as of 31st December 2025)

Address L.P.N. Development Public Company Limited
1168/109 36th Floor, Lumpini Tower, Rama IV Road,
Thungmahamek, Sathorn, Bangkok 10120

Conflict of Interest in the Proposed Agenda

- No conflict of interest in Agenda 4
To Consider the Election of Directors in Replacement of Those Retiring by Rotation.
- Conflict of interest in Agenda 5
To Consider and Approve the Remuneration of the Board of Directors and Sub-Committees for the Year 2026.

Special conflict of interest in the proposed agenda of the Annual General Meeting of Shareholders 2026 - None -

Remark : The history of the independent director is documented in the "History of the Board of Directors" section of Form 56-1 One Report for the year 2025.



L.P.N. Development Public Co.,Ltd

1168/109, 36 Floor Lumpini Tower , Rama IV Road,

Thungmahamek, Sathorn, Bangkok 10120

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